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# **DISCOURSE ANALYSIS OF CORPORATE CODES OF ETHICS**

A thesis presented in partial fulfilment of  
the requirements for the degree of

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New Zealand

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*"It was the best of times, it was the worst of times, it was the age of wisdom, it was the age of foolishness, it was the epoch of belief, it was the epoch of incredulity, it was the season of Light, it was the season of Darkness, it was the spring of hope, it was the winter of despair, we had everything before us, we had nothing before us, we were all going direct to Heaven, we were all going direct the other way - in short, the period was so far like the present period, that some of its noisiest authorities insisted on its being received, for good or for evil, in the superlative degree of comparison only."*

*Charles Dickens  
A Tale of Two Cities (1859, p. 1)*



## ABSTRACT

Ethics has always been an important element in economic activities. Ethical guidelines in the form of values, beliefs, norms, guidelines and rules have been developed over the years to set boundaries for appropriate business behaviour. Although time and context may have changed, the core of ethical problems inherent in business remains. In recent years, increased public concerns about corporate ethics have seen extant ethical rules being codified into formal codes of ethics. As a crucial part of corporate discourse, a code of ethics of an organisation signals its ethical commitment to self-restraint and self-regulation. It is often observed that corporate codes are instituted only after some legitimacy-threatening events and that they are used as a strategy to restore trust and organisational legitimacy.

The impetus for this study arose from a desire to provide an understanding of the discursive role of corporate codes of ethics in (re)claiming public trust and legitimacy in light of increasing challenges to corporate legitimacy. As corporate codes are taken as the basis for discourses designed to provide ethical guidance, they constitute an important means to uphold trust and legitimacy for organisations. The study examines 100 global corporate codes of ethics using a three-level analytical framework based on discourse theory to capture the relationship between the “text” and the “context” of the codes. In the process of discourse analysis, it explores the historical (inclusive of cultural, social, and economic) context of code development (*macro level*), employs institutional theory to interpret the institutional context of corporations (*meso level*), and examines the content/text of the codes (*micro level*) by drawing on Aristotle’s three rhetorical justifications (*logos, ethos, and pathos*) to ascertain how the sample companies persuade their audiences to accept their ethical commitments. There is evidence that the code language employed by the 100 sample global companies is sufficiently persuasive to support the pragmatic, cognitive, and moral legitimising causes. However, it is found that the content of codes is comparatively light in ethical substance as it tends to focus on behavioural constraints specifically designed to address the pressing legitimacy issues and the compliance of rules relating to these constraints.



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## TABLE OF CONTENTS

	Page
Abstract .....	i
Acknowledgements .....	ii
Table of Contents .....	iii
List of Tables .....	vii
List of Figures .....	viii
Appendices .....	viii
<b>CHAPTER 1 OVERVIEW OF THE RESEARCH PROJECT</b>	
1.1 BACKGROUND TO AND PURPOSE OF THE RESEARCH .....	1
1.2 AIM AND OBJECTIVES OF THE RESEARCH .....	6
1.2.1 The <i>macro</i> level (the broad social context) .....	6
1.2.2 The <i>meso</i> level (the specific context) .....	7
1.2.3 The <i>micro</i> level (the genre of the text and the audience) .....	7
1.3 RESEARCH METHODOLOGY .....	7
1.3.1 Theoretical orientation .....	7
1.3.1.1 Institutional theory .....	8
1.3.1.2 Discourse theory .....	8
1.3.1.3 Other sources of literature .....	9
1.3.2 Methodological approach .....	10
1.3.2.1 Discourse analysis .....	10
1.3.2.2 Rhetorical analysis .....	11
1.4 IMPORTANCE OF THIS RESEARCH .....	12
1.5 ASSUMPTIONS AND SCOPE .....	14
1.5.1 Assumptions .....	14
1.5.2 Scope of the project .....	15
1.6 STRUCTURE OF THESIS .....	15
1.7 CHAPTER SUMMARY .....	18
<b>CHAPTER 2 EVOLUTION OF CORPORATE MORAL RULES</b>	
2.1 INTRODUCTION .....	19
2.2 THE HISTORICAL ROOTS OF BUSINESS ETHICS .....	22
2.2.1 Religious perspective .....	23
2.2.2 Philosophical perspective .....	25
2.2.3 Economic perspective .....	29
2.3 THE MORAL BASIS OF CAPITALISM .....	33
2.3.1 The ethical underpinnings of Adam Smith’s model .....	34
2.3.2 Ethics and self-interest – The “moral paradox” of capitalism .....	37
2.4 THE BUSINESS ETHICS MOVEMENT .....	40
2.4.1 “Movement” defined .....	40
2.4.2 The goal .....	41
2.4.3 Activities and contributors supporting the movement .....	43
2.5 THE EMERGENCE OF CORPORATE CODES OF ETHICS .....	46
2.5.1 The importance of business values .....	48
2.5.2 The development of corporate codes .....	49
2.6 CHAPTER SUMMARY .....	53



### CHAPTER 3 TRUST AND ETHICS IN MODERN ECONOMIES

3.1	INTRODUCTION .....	57
3.2	THE NATURE OF TRUST .....	59
3.2.1	The characteristics of trust .....	60
3.2.2	Perceived attributes of the trustor.....	62
3.2.3	Perceived attributes of the trustee .....	63
3.2.4	Factors influencing trusting relationships .....	65
3.3	THE BREAKDOWN OF TRUST .....	69
3.3.1	A new culture of capitalism .....	71
3.3.2	The pursuit of self-interest in business.....	73
3.3.3	The role of accounting and finance .....	75
3.3.4	The impact on trust relations .....	77
	3.3.4.1 The trustee – the culprit? .....	77
	3.3.4.2 The trustor – the victim? .....	79
3.4	TRUST AND ETHICS IN BUSINESS .....	81
3.4.1	The morality of business .....	83
3.4.2	The link between ethics and trust.....	84
3.4.3	The ethical limits of trust .....	87
3.5	RETHINKING THE NEED FOR TRUST .....	88
3.5.1	Organisational change .....	90
3.5.2	Complexity of market dynamics .....	91
3.5.3	New perspective of agency relationships .....	92
3.5.4	Mechanisms to engender trust.....	94
3.6	CHAPTER SUMMARY .....	95

### CHAPTER 4 AN INSTITUTIONAL PERSPECTIVE OF THE PREVALENCE OF CORPORATE CODES OF ETHICS

4.1	INTRODUCTION .....	97
4.2	PREVALENCE OF CORPORATE CODES OF ETHICS .....	100
4.2.1	The geographical spread.....	100
4.2.2	The role of corporate codes .....	102
4.2.3	Code functions .....	104
4.3	MOTIVATIONS FOR CODE ADOPTION .....	106
4.3.1	Exogenous forces .....	107
4.3.2	Endogenous forces .....	108
4.3.3	The exogenous-endogenous connection.....	110
4.4	AN INSTITUTIONAL INTERPRETATION OF CORPORATE CODE ADOPTION .....	111
4.4.1	The institutional perspective .....	111
4.4.2	Institutional isomorphism applied to corporate codes of ethics .....	114
4.4.3	Institutional pressures, conformity, and legitimacy .....	116
	4.4.3.1 Pragmatic legitimacy by coercive isomorphism .....	117
	4.4.3.2 Cognitive legitimacy via mimetic processes.....	121
	4.4.3.3 Normative legitimacy through normative processes.....	124
4.4.4	Ceremonial structures.....	127
4.5	CHAPTER SUMMARY .....	132



## CHAPTER 5 RHETORICAL ANALYSIS OF CORPORATE CODES OF ETHICS

5.1	INTRODUCTION .....	135
5.2	INSTITUTIONAL CHANGE, LEGITIMACY, AND RHETORIC .....	138
5.2.1	Link between institutional change and legitimacy .....	138
5.2.2	Link between legitimacy and rhetoric .....	141
5.3	THE RHETORIC OF CORPORATE CODES OF ETHICS .....	144
5.3.1	Prior studies on corporate code rhetoric .....	148
5.4	RESEARCH METHODOLOGY .....	153
5.4.1	Rhetorical analysis as research methodology .....	153
5.4.1.1	Rhetorical strategies .....	157
5.4.1.1.1	<i>Logos</i> .....	158
5.4.1.1.2	<i>Ethos</i> .....	158
5.4.1.1.3	<i>Pathos</i> .....	159
5.4.1.2	The rhetorical situation .....	160
5.4.1.3	Stylistic pillars .....	161
5.5	RESEARCH DESIGN .....	163
5.5.1	Sample collection .....	163
5.5.1.1	The samples .....	163
5.5.1.2	The codes .....	165
5.5.2	Research instrument .....	166
5.5.2.1	Data collection .....	166
5.5.2.1.1	Human coding .....	167
5.5.2.1.2	Coding frame .....	167
5.5.2.2	Inter-coder reliability and pilot study .....	170
5.5.3	Framework of analysis .....	172
5.5.3.1	The ideational function .....	174
5.5.3.2	The interpersonal function .....	175
5.5.3.3	The textual function .....	176
5.6	CHAPTER SUMMARY .....	178

## CHAPTER 6 DISCUSSION OF RESULTS AND FINDINGS

6.1	INTRODUCTION .....	181
6.2	BASIC FEATURES OF THE CODES .....	183
6.2.1	Code adoption .....	183
6.2.2	Code prevalence .....	185
6.2.3	Year of adoption .....	186
6.2.4	Code format, length, and title .....	187
6.3	A THEMATIC CONSIDERATION OF CODE CONTENT .....	188
6.3.1	Generality .....	189
6.3.2	Values and commitments .....	190
6.3.3	Workplace conduct .....	191
6.3.4	Responsiveness to stakeholders .....	192
6.3.5	Compliance and implementation .....	193
6.3.6	Tone and style .....	194



	<b>Page</b>
6.4 A RHETORICAL ANALYSIS OF THEMATIC CONTENT OF CODES .....	197
6.4.1 Corporate codes as a means to attain organisational legitimacy .....	198
6.4.1.1 Pragmatic legitimacy perspective .....	199
6.4.1.1.1 Issue-driven .....	200
6.4.1.1.2 Compliance-focused .....	202
6.4.1.1.3 Stakeholder appeasement .....	204
6.4.1.2 Moral legitimacy perspective .....	206
6.4.1.3 Cognitive legitimacy perspective .....	209
6.4.2 Corporate codes of ethics as a persuasive discourse .....	213
6.4.2.1 Appeal to reason ( <i>logos</i> ) .....	214
6.4.2.2 Appeal to authority ( <i>ethos</i> ) .....	216
6.4.2.3 Appeal to emotion ( <i>pathos</i> ) .....	218
6.4.2.4 From persuasive to authoritarian position .....	221
6.5 CHAPTER SUMMARY .....	224

## **CHAPTER 7 CONCLUSIONS**

7.1 INTRODUCTION .....	229
7.2 SUMMARY OF THE STUDY .....	229
7.3 MAIN FINDINGS .....	233
7.4 IMPLICATIONS OF THE FINDINGS .....	237
7.4.1 For ethics researchers .....	238
7.4.2 For historians.....	238
7.4.3 For corporations/managers.....	239
7.4.4 For policy makers.....	240
7.5 CONTRIBUTION OF THE RESEARCH PROJECT .....	241
7.5.1 Theoretical contributions.....	241
7.5.2 Methodological contributions .....	243
7.5.3 Organisational contributions .....	244
7.6 LIMITATIONS OF THE STUDY .....	244
7.7 SUGGESTIONS FOR FUTURE RESEARCH .....	245
7.8 FINAL REMARKS.....	246

<b>REFERENCES</b> .....	<b>247</b>
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<b>APPENDICES</b> .....	<b>269</b>
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## LIST OF TABLES

		Page
<b>Table 2.1</b>	The Evolution of Business Ethics in Western Countries – A Conceptual View .....	47
<b>Table 3.1</b>	The Nature of Trust .....	61
<b>Table 3.2</b>	Taxonomies of Trust – Different Perspectives .....	67
<b>Table 4.1</b>	Basic Concepts of Institutional Theory .....	114
<b>Table 5.1</b>	Status of Code Adoption – Geographic and Industry Distribution .....	164
<b>Table 5.2</b>	Research Instrument – Coding Frame .....	169
<b>Table 6.1</b>	Industry Classification and Market Capitalisation .....	184
<b>Table 6.2</b>	Generality .....	189
<b>Table 6.3</b>	Values and Commitments .....	190
<b>Table 6.4</b>	Workplace Conduct .....	191
<b>Table 6.5</b>	Responsiveness to Stakeholders .....	193
<b>Table 6.6</b>	Compliance and Implementation .....	194
<b>Table 6.7</b>	Tone and Style .....	195
<b>Table 6.8</b>	Excerpts from CEO/Chairman Statements .....	217
<b>Table 6.9</b>	Correlations – Comprehensiveness, Comprehensibility and Comprehension Aids .....	221
<b>Table 6.10</b>	Rhetorical Strategies and Legitimacy in the Institutionalisation of Corporate Codes .....	224



## LIST OF FIGURES

		<b>Page</b>
<b>Figure 1.1</b>	Structure of the Thesis.....	15
<b>Figure 2.1</b>	The Roots of Business Ethics.....	22
<b>Figure 3.1</b>	The Nature of Trusting Relationships .....	69
<b>Figure 4.1</b>	Corporate Isomorphic Change – The Legitimacy Pursuit .....	99
<b>Figure 4.2</b>	The Institutionalisation of Corporate Codes of Ethics .....	130
<b>Figure 5.1</b>	Rhetorical Analysis of Corporate Codes of Ethics.....	138
<b>Figure 5.2</b>	Rhetorical Analysis – Stages of Development .....	166
<b>Figure 6.1</b>	Code Prevalence by Country .....	185
<b>Figure 6.2</b>	Year of Code Adoption .....	186
<b>Figure 6.3</b>	Broad Content Categories of Corporate Codes .....	197

## APPENDICES

<b>Appendix 5.1</b>	Rhetorical Data.....	269
<b>Appendix 5.2</b>	Research Instrument – Coding Frame (Complete Set).....	271

