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# Rethinking Refrigerated Containment

*– a new vision of refrigerated exports*

William Nicholson  
MDES 2015

**Rethinking Refrigerated**  
*a new vision of refriger.*

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WILLIAM NICHOLSON MDES



## ABSTRACT

This project presents a vision of New Zealand could work smart to capitalise on a lucrative global opportunity, by offering an alternative to the current logistics and transportation infrastructure of refrigerated exports.

With the aid of a world-first FTA (*Free-Trade Agreement*) (Barber, 2014), New Zealand frozen lamb exports to China are rapidly growing (*Meat Industry Association of New Zealand, 2013*). However, the current transportation and logistical systems used to export this product were developed over 37 years ago (Chua, 1978). With significant growth in the Chinese market, these systems are now inefficient and

new, lucrative Chinese market in this project comprises a flat shipping container system v packing modules. The flat-packing increases space efficiency and improves security when product. Internal packing modules the cases in more compact

#### ACKNOWLEDGEMENTS

Thank you to the Ken & Elizabeth Powell Bursary, Massey's Master Scholarship and Tulia Moss for financial support. Thanks to my supervisors Tulia Moss, Patricia and Matthijs Siljee for your fee support and invaluable insight a broad range of fields and people. A special thank you to James A and Sam McCafferty for your support, advice and design experience. Finally, Lauren Wepa for your support.

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This project is a practice-led design enquiry, facilitated through site visits, making, testing, iteration, prototyping and engineering consideration. As an industrial designer I am a creative problem-solver who believes that almost everything can be improved and refined with a creative problem-solving, design ethos.

The holistic research and creative problem-solving approach that I used was based off three design theories to build a big picture, concept-building design ethos. Firstly, Mark Haffey and Alex Duffy's theory of knowledge discovery in a design environment. Secondly, Jayachandra M. Reddy, Susan Finger, Suresh Konda and Eswaran Subrahmanian Artifact Theory and thirdly, IDEO's design thinking theory.

Understanding the current knowledge available within the industry of global trade is pivotal to a critical design thinking approach (Reddy, J.M. Eswaran

reflection of a designed object (M, 2000). IDEO president and CEO refers to this process as design centred approach to innovation. The designer's toolkit' to bring a desirable from a human point of view what is technologically feasible' (IDEO, n.d.). I believe that occurs by gathering together a number of different but inter-related perspectives on the

# Lamb is 'a popular choice' for middle-class Chinese consumer as it offers fresh and of high quality New Zealand-produced food

which drastically cut down transportation costs and started the boom of global trade (Levinson, 2006). New Zealand signed a world-first FTA with China in 2008 (New Zealand Ministry of Foreign Affairs & Trade, hereafter, MFaT, 2012). This has been a remarkable success, increasing New Zealand exports to China from \$2.2 billion (NZD) in 2008 to \$8.6 billion (NZD) in 2012 (Barber, 2014). The Chinese economy is increasing at 9.5 percent per annum, the 'fastest-growing' major economy in the world. 'China's middle class is now estimated to be more than 100 million people and growing' (MFaT, 2004). This consumer has more disposable income and is increasingly conscious of high-quality, imported Western food products (Barber, 2014). This is fueling the demand for New Zealand's export food products, especially lamb. Lamb is 'a popular choice' for the middle-class Chinese

consumer as it considers New Zealand-produced food to be both fresh and of high quality (Hui, 2014). Barber argues that 'preferential access', such as a FTA, to this market has the potential to deliver significant, additional gains to our New Zealand exporters (2014). Hui identified New Zealand as a country situated a long way from its markets. New Zealand has fierce competition with other food-producing and exporting countries which are less geographically isolated. But isolation is not its only global-trade problem. On 17 November 2014 Australia signed an FTA with China, aiming to 'unlock substantial new benefits for Australians for years to come' (Australian Government Department of Foreign Affairs and Trade, 2014). It is unclear at this stage how this FTA will affect New Zealand's export industry, however it has put New Zealand into direct competition with Australia with tariffs on export meat equal to New Zealand (HSBC, 2014); Aussies claim they have better China FTA, 2014). Beyond this are many other issues of concern to a small exporter such as New Zealand.

2014). COFCO, China's biggest and agriculture supplier chain New Zealand has a responsibility to China can trust its food safety among the issues that suggest needs to be the efficiency of the supply chain to create a competitive edge (Hui, 2014). Now is the time at ways of addressing some of the issues New Zealand meeting the challenge of export market.

Throughout this project current research and design often took the form of site designs are; TEUN, an auto for unloading shipping containers collapsible, space efficient Pivotal to these designs are within. These are the meat the international shipping research contributing to the designs and systems, such as institute based in New Zealand shipping logistics and automation all these designs, systems a in some way. My research has problems in the present shipping and its supporting infrastructure efficiency, reduction of cost

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**do not intend to make all improvements to the existing system but rather re-consider and develop a vision of the future**

Pricewater Cooper's Global Agribusiness Leader Craig Armitage notes that both our government and our global clients constantly face shifts in regulatory regimes, occasional scarcity of resources and incidences of 'food fraud'. The cost pressures that these produce increase risk along the entire supply chain. Food safety for local and imported food is of great concern in China, with food safety concerns increasing

Existing  
resigns,  
systems



Figure 2. Current issues of space efficiency and ability to clean are evident in the floor design

This chapter outlines the existing designs, systems and research currently contributing to the development of export systems in

There are a number of container options used for export transportation. When transporting frozen export product standard refrigerated shipping container, commonly referred to as a reefer container, are industry standard. The most common sizes are 20ft (6.1m), 20ft High Cube which are 8'6" (2.6m) high



Figure 3. Air circulation around

ature controlled environment during transit. Ventilation for the cargo is achieved via an aluminium extruded 'T' slot floor which allows the containers to be placed on top while providing a chamber for cold air to travel around and around the cargo. The design of these containers is to consider a large variation of cargo. For this project I am focusing on providing a very specific transportation system for frozen export cargo, targeting a singular cargo type allows me to design the shipping container specifically for its cargo.

Exporters use cardboard shipping cartons to transport frozen primal meat. These cartons measure 533mm L x 355mm W x 194mm H and are shown in fig. 4.

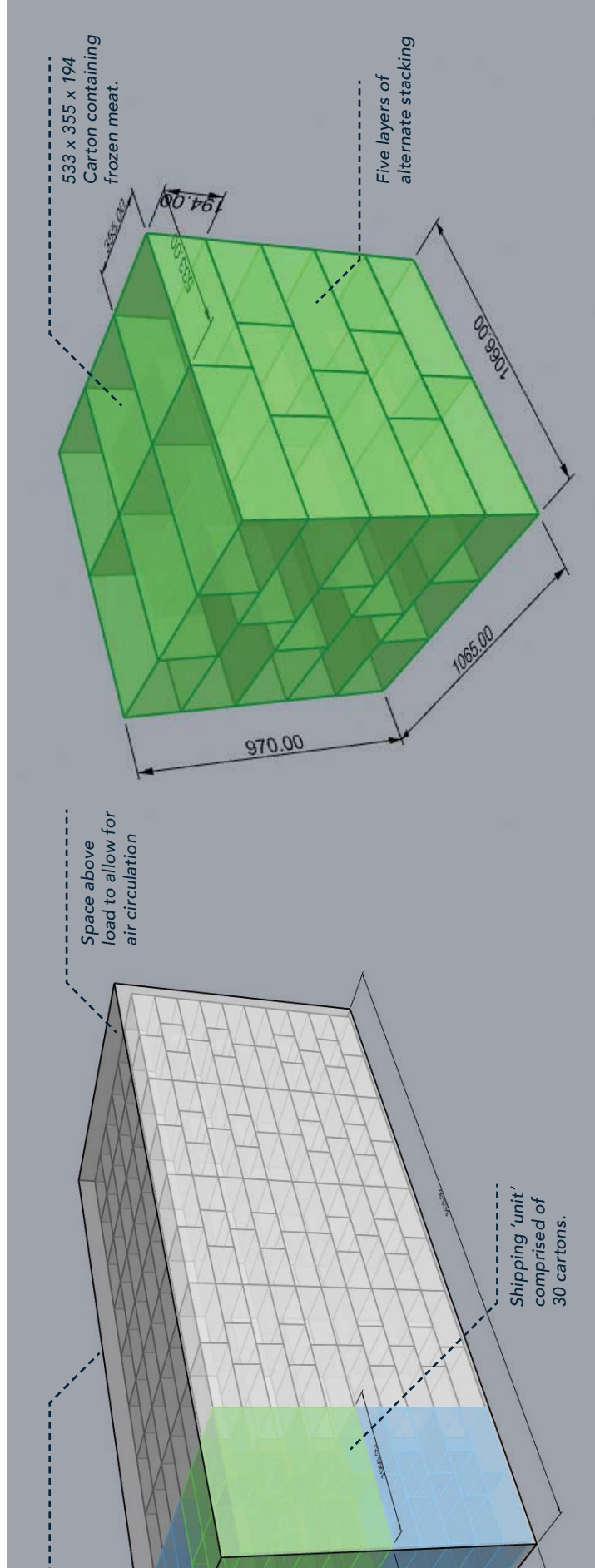


Figure 5. During transit cartons can become damp from moisture or move during transit, which can cause the doors the cartons can fall results.

Manual loading systems manually stack 600 cartons in a 20ft reefer

The cardboard shipping carton design has evolved over the last 37 years (Chua, 1978). This presents some issues with stability and stability. Cardboard cartons are a single-use product that are often packed when unpacked. During transit the cartons can become damp from moisture or move during transit, scuffing the product and information which results in product rejection. Ventilation doors on container doors are opened at the destination,

these containers are only suitable for cargo not requiring temperature sensitive environment. CakeBoxx, takes an innovative approach to dry shipping container configuration which eliminates the need for doors and securely fastens the walls and roof to the floor with a locking pin system. This offers three main advantages. The first is increased security as it requires specialised machinery to lift the 'lid' of the container. The second advantage is increased time efficiency when loading and unloading cargo as the design allows machine access from all sides. The third advantage allows more efficient customs clearance as the cargo can be inspected without unloading it. However, there are disadvantages to the CakeBoxx system. Firstly it can only be used for non-refrigerated



normal  
re

cargo, as this configuration and construction would not allow for the inclusion of a refrigeration unit. Secondly when the container is empty it occupies the same amount of space.

Another example of dry shipping container design is Staxxon. The design collapses and stacks together providing a space saving advantage. Five Staxxon shipping containers can be collapsed to fill the same space as one ISO shipping container. However, this design would not work for refrigerated shipping containers as insulation and air tight seals



Figure 7. In storage, off port, opening containers is an non-automated process



Figure 8. Without a refrigeration unit Staxxon can flat-pack efficiently

are needed to keep the refrigerated product in a controlled and isolated environment. Components such as the refrigeration unit and compressor take up significant space and would reduce the collapsed footprint.

Collapsible dry storage shipping containers are not a new idea there are many different designs readily available. However, I have yet to find a collapsible refrigerated shipping container which incorporates aspects of space efficiency, damage and rejection prevention, improved

Figure  
for tem

conceptual design for  
ture. TEUN is a company  
o have developed an  
ding shipping containers.  
'TEU', which is a commonly  
ustry as a Twenty-foot  
ing container would be  
o TEUN is that it is an  
ing the human component  
This increasing security,  
uces costs and eliminates

the risk of human error and injury. I believe TEUN to  
be a 'band-aid' solution as it only solves these  
problems after they have happened. Rather than  
preventing these issues at the source, TEUN recovers  
the damage further down the supply chain. The  
thinking approach for this concept is short term, with  
acceptance of the status quo of problems within  
the supply chain. This reveals a clear gap in the market,  
and in comparison with TEUN, my project addresses  
problems before they happen, at the beginning of the  
supply chain.





...es are used to transfer  
 FoodCap's Processing  
 primal cuts are compressed  
 using food safety, quality  
 cy. The design of the  
 a frozen core which fits  
 maintain a consistent  
 to uncontrolled

more cost effective, automated system for meat  
 processors. The benefits are reducing manual labour,  
 multiple product handling and packaging waste.  
 This also results in fewer occupational health and safety  
 incidents due to a significant reduction in bending,  
 lifting and carrying (FoodCap, n.d.)

The FoodCap system was designed specifically  
 to cater for the national market and works well.  
 However, this system would not be effective for the  
 international export market as there are two  
 major issues. The first is space efficiency. The space  
 and cost factors of empty capsules are the same  
 as full ones, returning them to the processing plant

Fig. 14 demonstrates  
 sules externally between  
 located throughout

offers a safer, faster and



Figure 13. Consistent of the system's structure and layout.

### EXTERNAL USE OF FOODCAP

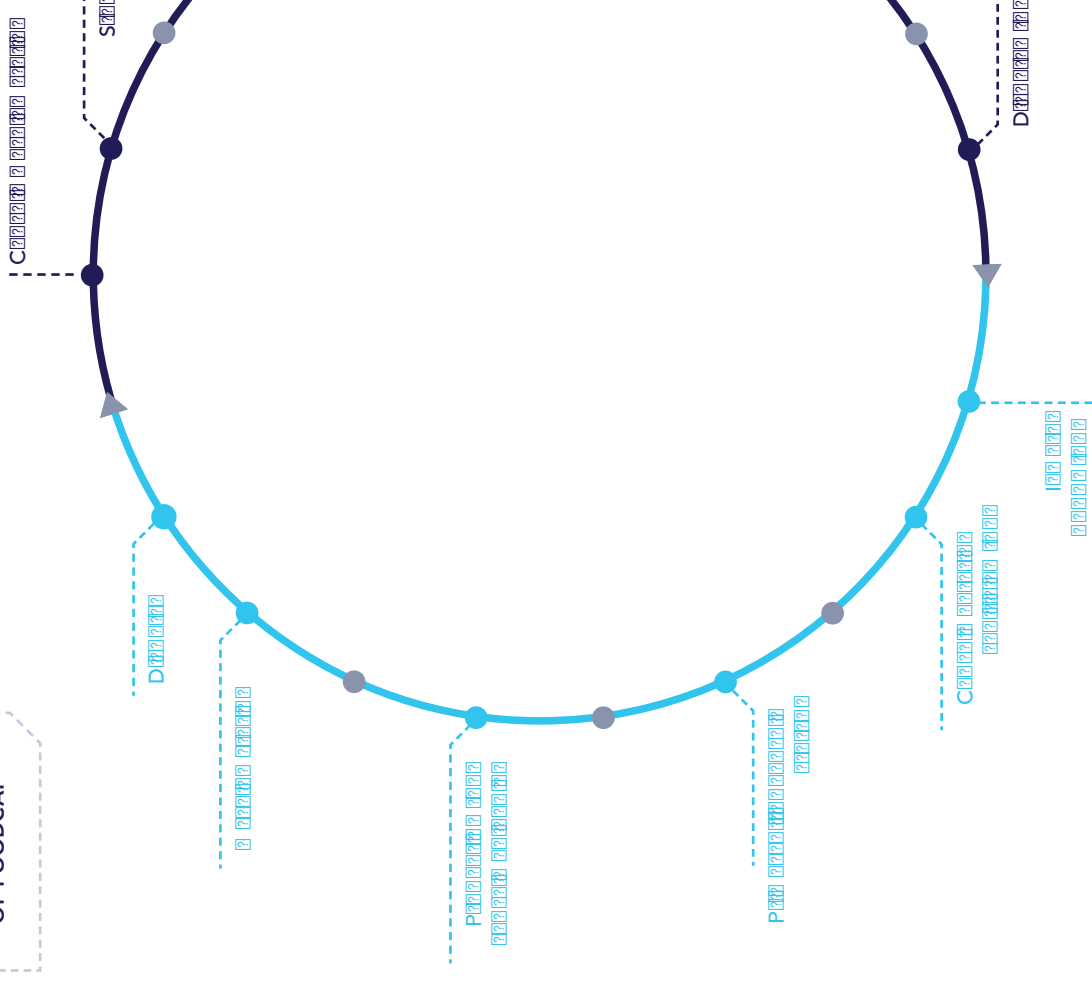


Figure 14. Demonstrates the use of the FoodCap capsules externally between FoodCap and supermarkets located throughout the North Island



## RESEARCH FINDINGS

# Exploring the existing research the New Zealand export and transportation industry, my findings expand on current knowledge

Research institute SCION is actively involved with research which can benefit New Zealand's economy. They specialise in science and technology development for forestry, wood-derived materials and other bio-material sectors (SCION, 2009). Nicola Dooley, a scientist who is currently working on a research project aiming to identify and develop new

cardboard shipping cartons throughout the supply chain the cartons is conducted in which mimics the condition during export. The aim is to address issues of carton design and

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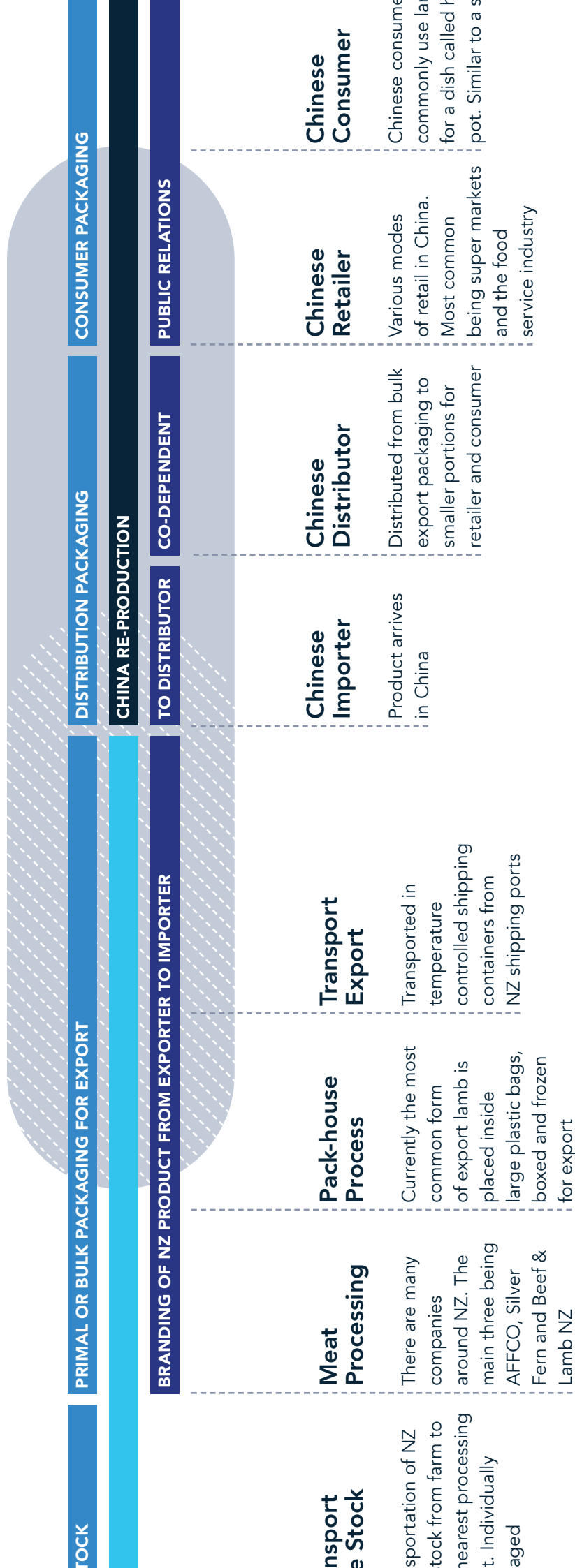


Fig. 18. is a supply chain map of export lamb from New Zealand to the international consumer. The map is oriented in chronological order and demonstrates each identity which export lamb travels specifically through on its way to Chinese consumers. This map helped in determining the scope of this project and identify where possible design opportunities met my field of interest and expertise.

Equipped with an understanding of the supply chain and infrastructure, I aimed to identify any

transportation infrastructure of refrigerated and frozen meat exports. This supply chain mapping exercise was requested by SCION strictly for the development of shelf-ready-packaging design. I chose to pursue research in the field of shipping container transportation and infrastructure.

## Export trade with China now faster than any other major nation New Zealand's growing history between 2009-2011

Another source of current research was EMEX, a engineering, machinery & electronics exhibition in Auckland. My visit to EMEX demonstrated how little current research was being conducted on systems and infrastructure for exporting refrigerated product. This differs to SCION's research which is based on export product and how it is packaged. EMEX was advertised as 'New Zealand's premier



Figure 19. Shipping and its supply chain practices are a EMEX annual exhibition targeting manufacturing

logistics. However, despite being the leading tradeshow in New Zealand, there was very little current research and development on logistical systems, packaging specialists automated machinery, or systems and infrastructure. This lack of current research confirmed what I had previously assumed was a definite area

Zealand is the injuries received in the industry. ACC provides research on these injuries. The meat processing industry has the highest rate of injury, costing over \$10 million from July 2011 to June 2012. Over 20,000 workers

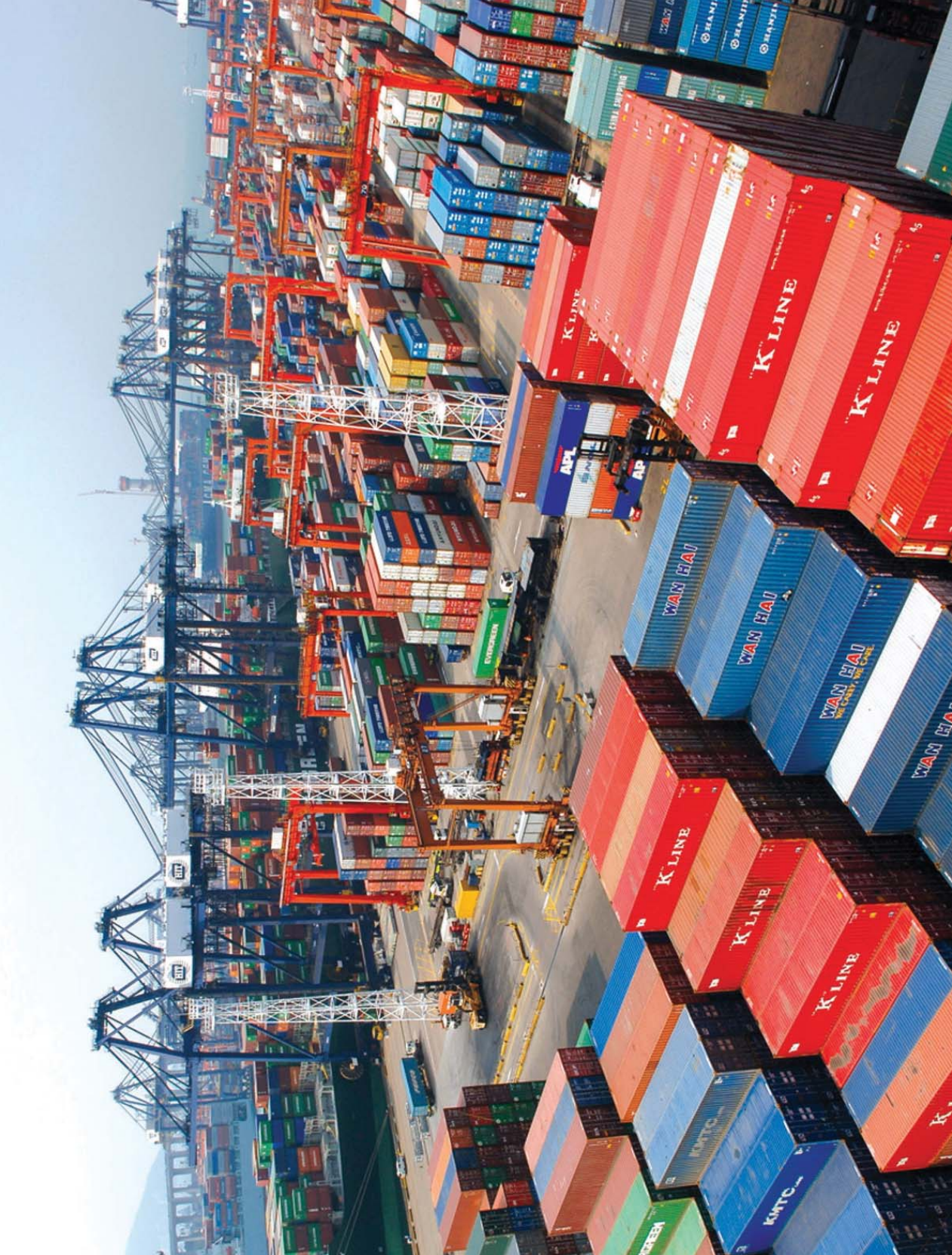
op  
to  
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hol  
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&  
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a continued trade relations of potential damage and cost of bio-security system in a global overshadowed by the total opportunity cost and the opportunity trade reputation.' 'We have world leading, yet hold the at any moment' (Smith & Sr

Along with injury and efficiency and logistics are researched. The City University conducted a study for Orient Ltd, exploring the logistics shipping containers being transported Middle and Far East. This study and predicting the supply of containers, with the aim of terms of leasing, storage, port. The results were an insight saving regarding space efficiency the company (Lai, Lam & Cl

Shipping companies have cost of relocating empty containers many ports. It is critical to estimate and demand of empty containers and study shows there is substantial



ors changes the thinking to prevention, rather than acceptance of status quo

tasks. These types of injuries can be hard to eliminate completely, however by re-considering how export product is packaged and handled, some can be eliminated. Robotic automation of heavy lifting and moving would aid in the reduction of these injuries (ACC 2014). In addition to the issues assessing emerging market opportunities. As an isolated disease free environment, New Zealand has a unique opportunity to produce and supply safe, sustainable primary products for China. To protect

DESIGN  
OPPORTUNITIES  
MAPPING

The previous designs, systems research are all actively contributing to the advancement of the shipping transportation and logistics of export industry on both a national and international scale. These examples are exploring methods for solving issues of food safety, quality assurance, security, damage/rejection prevention and ergonomic issues resulting in injury. The approach these examples take are reactions to what is occurring further down the supply chain. The author has taken current practices and design to address the start of the supply chain. This would prevent issues before they occur. The following figure illustrates the significant opportunities

New Zealand

NZ Producer

Transborder Like Stock

NZ Producer  
- NZCO  
- NZ Trade Board  
- NZ Trade Forum

40% of injuries in meat processing industry are from handling shipping cartons?

20 ft → 17 ft  
40 ft → 25 ft  
Not much more than size of it occupies for the end user

Need 50% of rejection of export goods is due to carton damage.

CHINA

TRANSFETER

Frozen Bar Packaging

20 ft → 40 ft  
Shrinkage  
Cartonage

- ISSUE -  
Carton Stacking puts a large amount of stress on local transit cartons @ bottom

- ISSUE -  
Shipping empty space in cartons.

Importier.

DISTRIBUTOR

RETAILER

Internal Competition in NZ.

Standardisation of New Zealand Export Products.

- ISSUE -  
Space efficiency  
- 20 ft vs 17 ft  
Room for ventilation

- ISSUE -  
Manually Packing & Unpacking.

- ISSUE -  
Damage during Transit  
Dec. 4.  
- Manual floor packing

- ISSUE -  
Carton labelling becomes damaged during transport  
↓  
Rejection

- ISSUE -  
No quality control over re-packaging Chinese

NZ Brand  
↓  
A promise.

Food Safety.

What is a Shelp?

Suspicion is the name

- ISSUE -  
Especially unsafe task

- ISSUE -  
Damage due to panels flying when cartons doors are opened

- ISSUE -  
Movement resulting in cartons falling when doors are opened  
↓  
Rejection

- ISSUE -  
Movement resulting in change to cartons  
↓  
Rejection

- ISSUE -  
Customs Security  
Enter cartons into to be checked & check cartons.

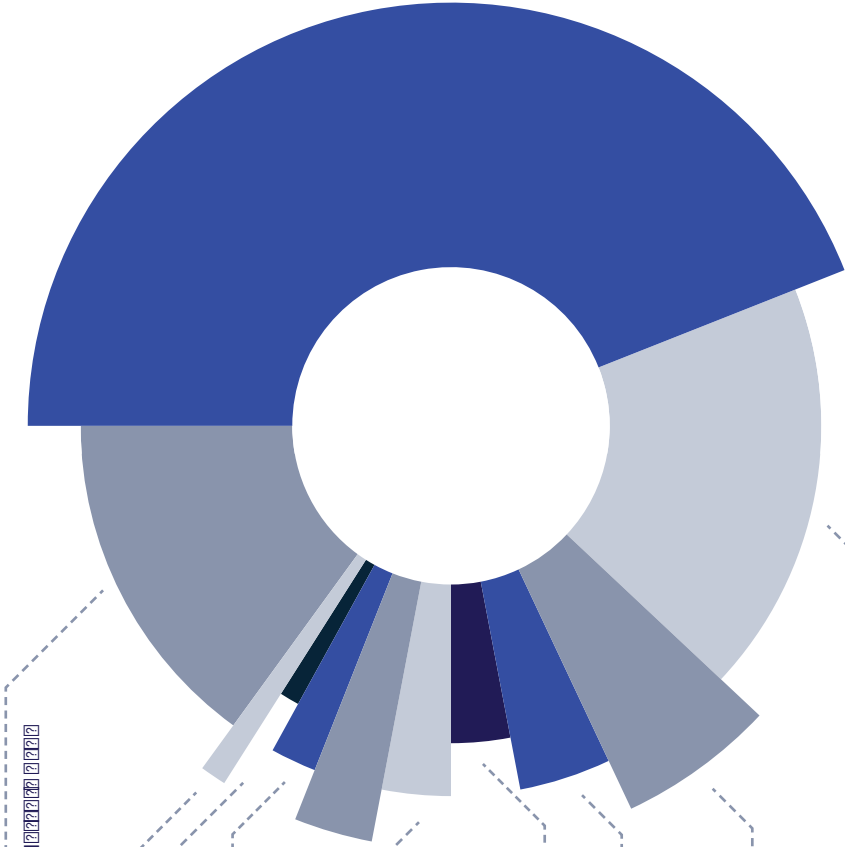
- ISSUE -  
Time consuming unloading

- ISSUE -  
Time consuming task - Efficiency

Project

OVERVIEW

\$787 million worth of sheep meat was exported from New Zealand to China in 2013/14, making up 44% of the total value of export lamb from New Zealand (New Zealand Industry Association of New Zealand Inc, 2014).



The rise of a globalised and cosmopolitan middle class in China has created a high demand for foreign imported meat products. With the addition of the FTA, New Zealand has a unique opportunity to capitalise on this market (Barber, 2014). Growing demand for export lamb is pushing the limits of New Zealand's capacity as a global trader. While confident in New Zealand's continued growth potential, Merino owners

systems and infrastructure our primary produce (Hui, 2014). This project has taken investigation into a wide range of transportation and logistics options for the export of frozen lamb. Identified shipping containers

empty reefer containers, both 20ft and 40ft, are imported into New Zealand specifically for the export of frozen and chilled meat products.

containers, both 20ft and 40ft, and specifically for the export of meat products. This is due to the high demand for frozen and exported goods. The port of Auckland handles the majority of reefer containers. In June 2014, the port handled 1,000 reefer containers. The export of frozen meat products presents space efficiency challenges as they are loaded up to 25t per container. Regulations in New Zealand.

This results in a mere 66% capacity. (Food Science Australia Meat Industry Services, 2005, p. 4). The second issue is poor ergonomics which result in human injury. Exported frozen meat is packaged in cardboard shipping cartons which can weigh up to 27.2 kg. These cartons are often loaded into shipping containers manually in cold working conditions, creating a hazardous environment. 40% of all injuries in the meat processing industry are from lifting, handling and carrying frozen shipping cartons (Food Science Australia Meat Industry Services, 2005, p. 1).



Figure 24. Conveyor system lacks innovation solving issues of ergonomics in



## 1000 tonne of Australian meat exports to the US were rejected in 2003

The third issue is the amount of consequential damage and rejection of export product. It has been identified as a significant design opportunity when meeting the demand of the current global export market. However information regarding the exact quantity of product has proven difficult to locate. In 2003, 400 tonne of Australian meat was rejected to the US, worth \$1.3 million (AUD) were rejected due to damage occurred during loading and unloading (Food Science Australia Meat Industry Services, 2005, p. 3). Around 50% of product rejection is due to carton damage during loading, transit and unloading. This is caused from movement during transit, which can damage the identifying labels on the carton or worse, rest against the reefer doors, where they will fall when opened. This led to unidentifiable packaging results in the carton being rejected (Food Science Australia Meat Industry Services, 2005, p. 3).



Illustration of poorly packed goods



BLAIR  
& JANE  
SMITH

# Ensuring food safety a priority is imperative considering the future New Zealand's exports in the Chinese market



Figure 27. 27.2 kg shipping carton are manually handled and stacked

Food safety and quality assurance is the fourth issue identified. New Zealand's export lamb is a primary product which requires further handling, processing and packaging before it reaches the consumer. Despite having stringent safety and quality assurance systems in place, these may become redundant when being reprocessed by a third party outside of New Zealand. Food safety and quality assurance is a strong concern for the Chinese consumer. New Zealand has built a strong reputation for supplying high quality export food product with high food safety standards. Ensuring food safety as a priority is imperative when considering the future of New Zealand's export economy in the Chinese market.

There are four aims for this project that first responds to the four key objectives that the research has identified

I have identified significant opportunities for financial benefit in the export of frozen meat products to the global market, forming the foundation of design development within this project. Secondly, the project offers a vision of how change could take place to meet the demands of future global trade in New Zealand's export lamb market to China. Thirdly, it represents and

and development into the sheep and beef industry. To date this industry has been viewed from a design overview perspective. The objectives of this project were to provide an alternative approach to address the current shortfalls in the industry.

The objectives of this project were to provide an alternative approach to address the current shortfalls in the industry.

concept

## OVERVIEW

The four key design issues were identified and developed from research conducted to form the starting point for design ideation. This process worked towards generating three design concepts which established three different design responses. The concepts range from conservative to radical.

concept one is the most compatible concept which could be easily implemented in the current containerisation system and infrastructure for transport export goods to a global market. This concept explores changing configuration and rethinks the interior space of a shipping container and its cargo. It is designed for 'today', utilising current, well-known technology, materials and manufacturing methods to provide a viable solution which can reduce ergonomically unsafe tasks and prevent injury and increase quality assurance and food safety of the product.

#### KEYWORDS

- **compatible**
- **designed for 'today'**
- **ergonomic**

- **injury prevention**
- **quality assurance**
- **food safety**



Figure 29. Stabilised cargo in shipping modules containing shipping



Figure 30. Exploration of fastening cargo to the 'T'

Figure 30. Exploration of fastening cargo to the 'T'

The second concept focuses on the transportation and logistical involved with the export of New Zealand meat from the processor to the international shipping port. This segment of the chain crosses multiple forms of transport including truck, rail and ship. This presents a range of design challenges of space efficiency, ergonomics and quality assurance. This concept is a realistic and needed future vision of how New Zealand's transportation and logistics infrastructure could operate more efficiently.

#### KEYWORDS

- *system design*
- *processor to port*
- *packaging format*

- *transportation*
- *space efficiency*
- *future vision*



Figure 32. 20ft container being lifted by an inter-modal truck



Figure 33. Multiple forms of transportation including shipping, presenting a range of design challenges

The final concept takes a conceptual approach to the key design proposition of this concept is that the demand for New Zealand growing rapidly which will push the export infrastructure to its where quality and safety could be compromised. In the future it could be to design and develop a vessel where the transportation and infrastructure is specific for exporting meat products from New Zealand to the Chinese market. This concept explores and rethinks what the chain from processor to plate could look like in 15+ years.

#### KEYWORDS

- o **conceptual**
- o **processor to plate**
- o **visionary**

- o **efficiency**
- o **singular purpose**
- o **15+ years**



Figure 35. Ulstein X bow concept for profitability of container ships



Research vessel in use



Figure 36. There are many forms of

## FEEDBACK

I presented three concepts for ideation to aid in the selection and progression of a singular concept and direction. Concept two takes a visionary approach to system design, covers many forms of transportation throughout the supply chain with significant opportunities unique to the export of frozen meat products. Concept three presents the best opportunity for a business model.



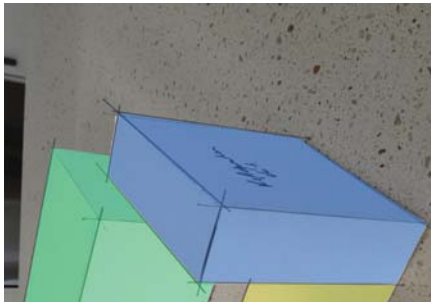
# Concept Maximization 8

## FLAT-PACK EXPLORATION

Mock-ups and sketching were design tools used to explore the beginning of a useful, workable of the flat-pack container design

I started with some basic requirements, space efficiency, during assembling/disassembly and when flat-packed, ergonomics/injury prevention and access to the cargo. The context of the assembly was minimal, of the environment and special limitations

floor with the use of a forklift the floor is needed to ensure to manoeuvre a fork lift. There and injury issues which occur



refrigeration unit

refrigerated container  
must be as small  
as possible to return  
operations show a variation  
analysed to identify the

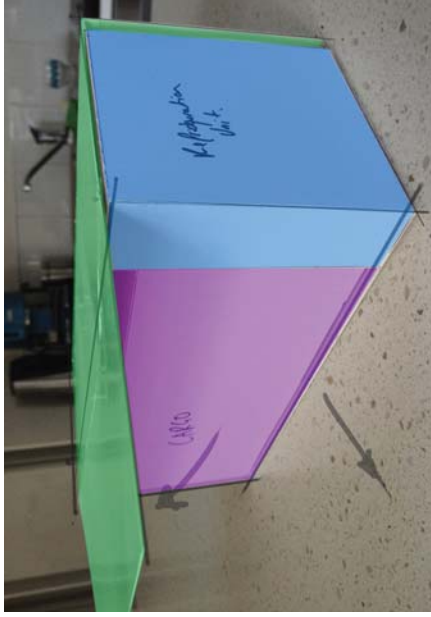


Figure 39. Access to the cargo could be from the side, however it provides restrictions to forklift maneuverability

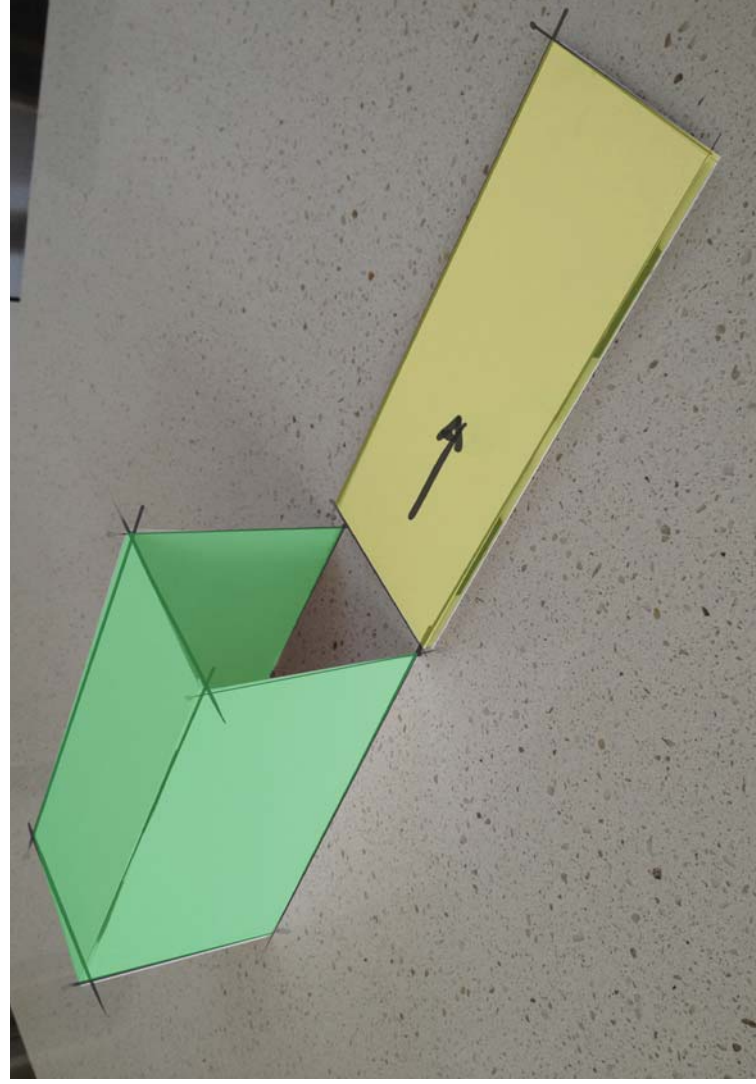


Figure 40. Sliding floor allows cargo to be

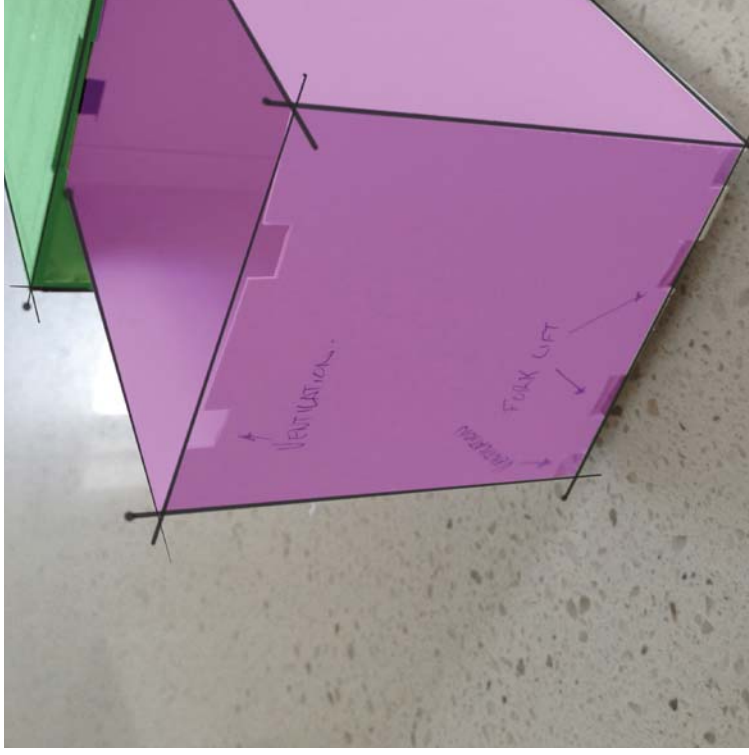


Figure 41. Modular packaging units allow cargo to be moved by a forklift and



Figure 42. Modular packing cubes loaded with shipping cartons can be sta



extrusion locking system



Figure 45. My second iteration focuses on developing a secure join without the use of pneumatic hose



Figure 46. Laser cut MDF prototype



I used cardboard to visualise, test and develop ideas for the joining mechanisms that will allow these flat panels to join and interlock together. Envisaging how this unit could be assembled, I took inspiration from interlocking joins and how mirrored and tessellated shapes can interlock together. I used cardboard mock-ups to test the way these interlocking shapes interacted with each other. The vision was that the joins would rotate together to form a solid connection and an air tight seal. This mechanism plays a key role of the flat-pack design. They are the sole joining connection which allows all four panels to become one. This results in a careful balance between seamless assembly, disassembly and

To develop and refine a smooth interlocking mechanism I chose to switch between analogue and digital modes. Working across mediums such as; sketching, cardboard mock-ups, CAD and laser cut MDF mock-ups, provide a balance between technical and accurate design while providing the functionality of testing in physical form.



Working and digital modes in parallel

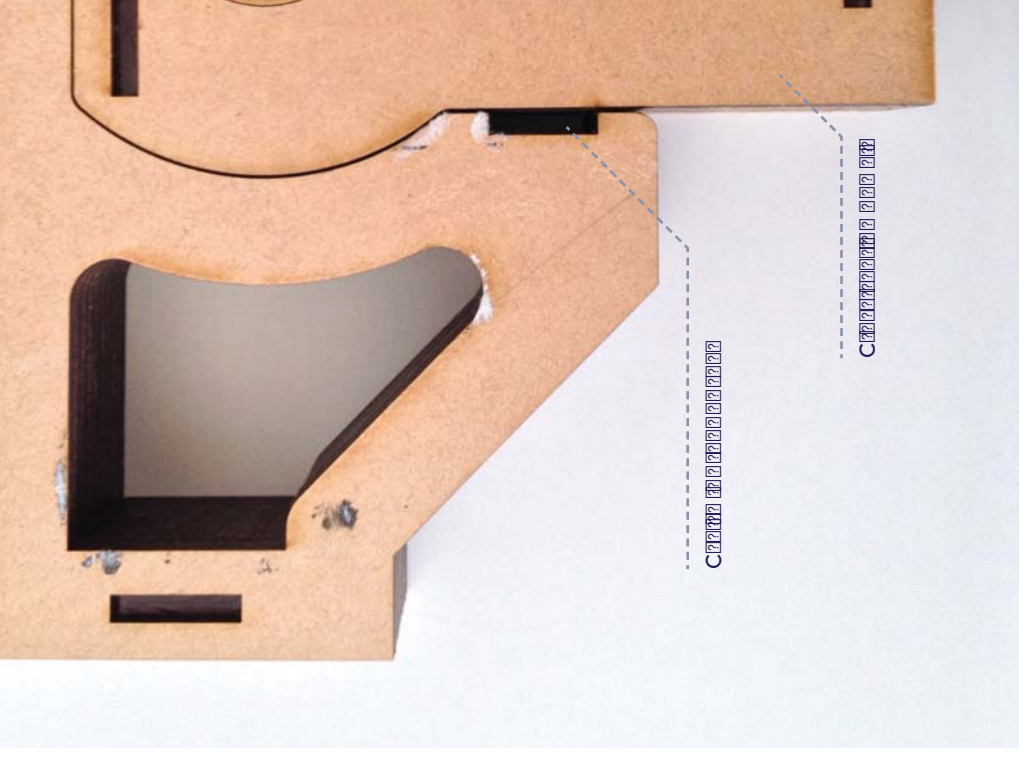
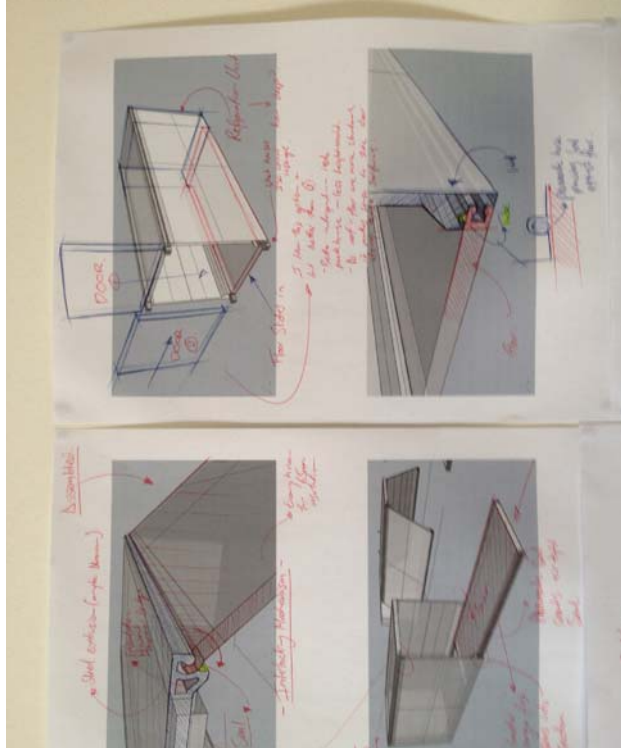


Figure 49. A solid, air tight seal is achieved





2. After CAD modeling basic parts, sketching aids in the development of further ideas

With the interlocking joints developed I was able to bring the components into CAD and test ideas with exact dimensions. The first iteration shown in the sketches was the wall panels rotating and locking into the roof panel. The floor panels rotate into the walls. A cavity on the interacting surfaces of the walls allows for a pneumatic hose which can be inflated to clamp the joint and provide an airtight seal. The end 'caps' then slide horizontally across the top of the assembled container.

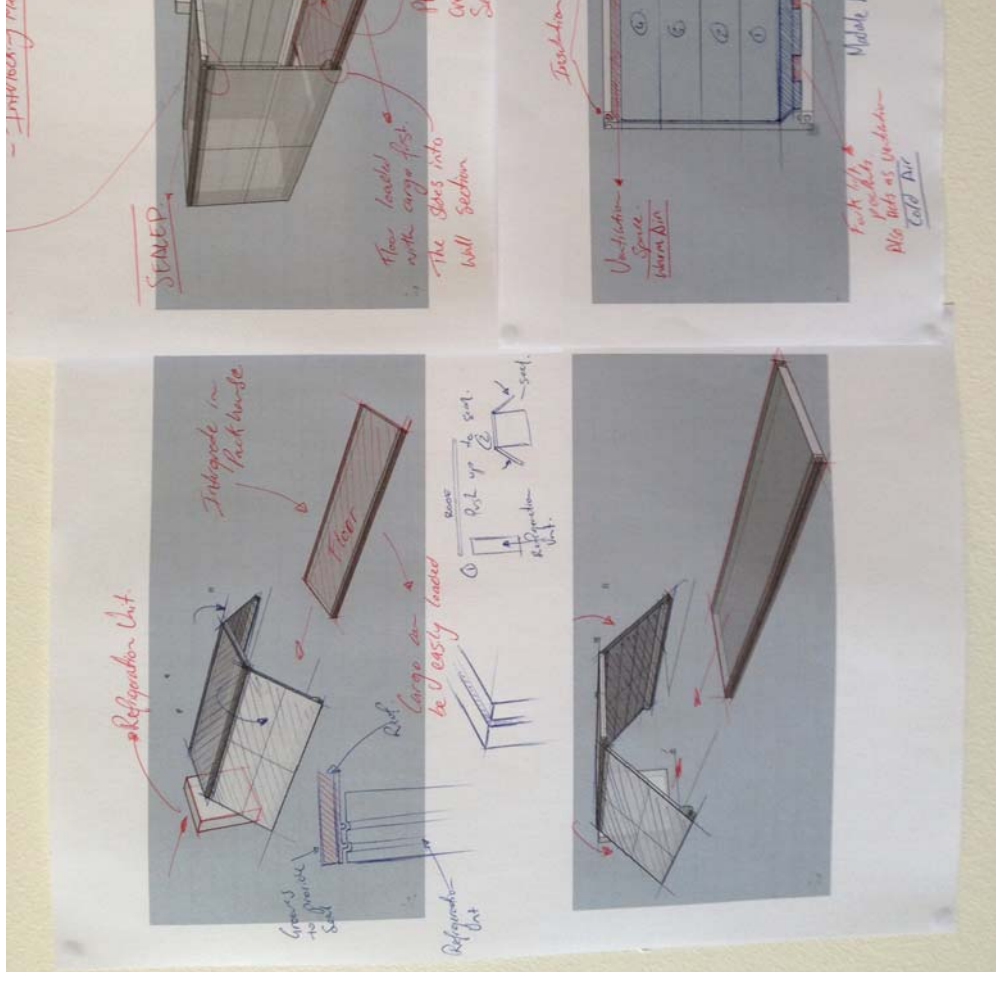


Figure 54. Initial components were drawn in CAD to apply real, physical dimensions. Alternating modes prompted various explorations of configuration



Figure 55. The first iteration

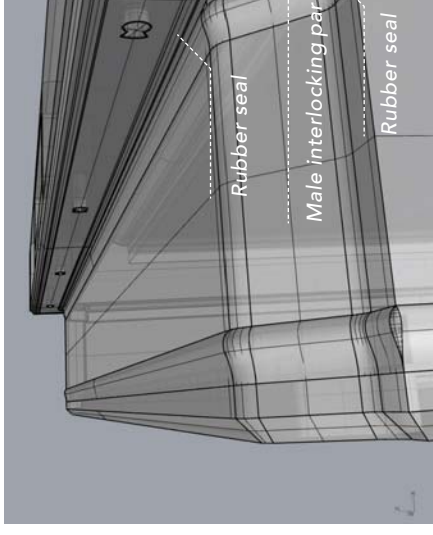
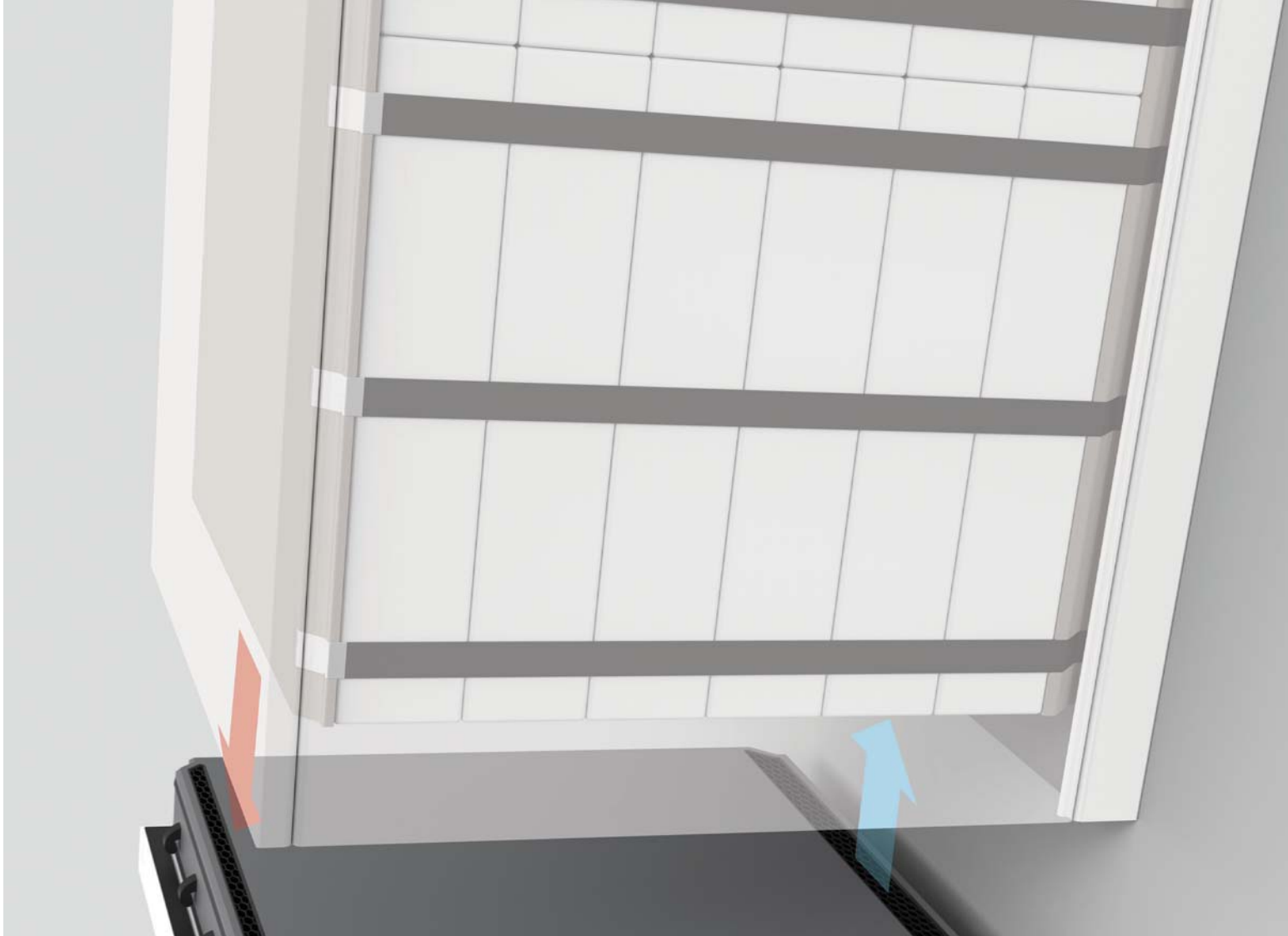


Figure 56. Inset plug design provides two surfaces for sealing achieved

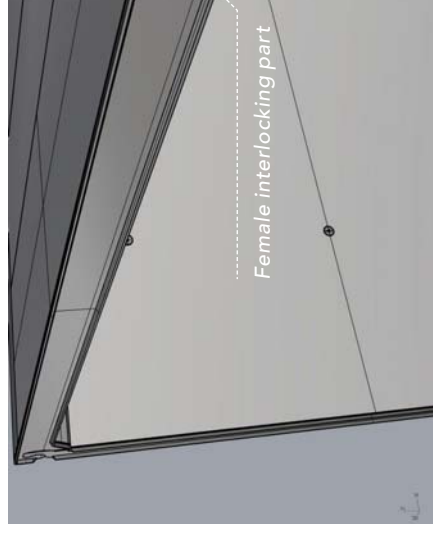


Figure 57. An interlocking surface ensures the parts sealing surface from damage which could compromise



This first iteration had when assembled as the enclosure and strong assembly. The sliding in fig. 58, removed the sliding replaced by a 'plug' design floor/roof assembly. The way in the same way as the previous ends of these panels create provide a great surface for With appropriate fasteners the torsional stiffness of the

designed a specialty cargo system  
at the new interior dimensions  
the shipping container. By designing  
unique cargo system specific to the  
en meat cargo, air flow, accessibility,  
onomics, food safety/quality assurance

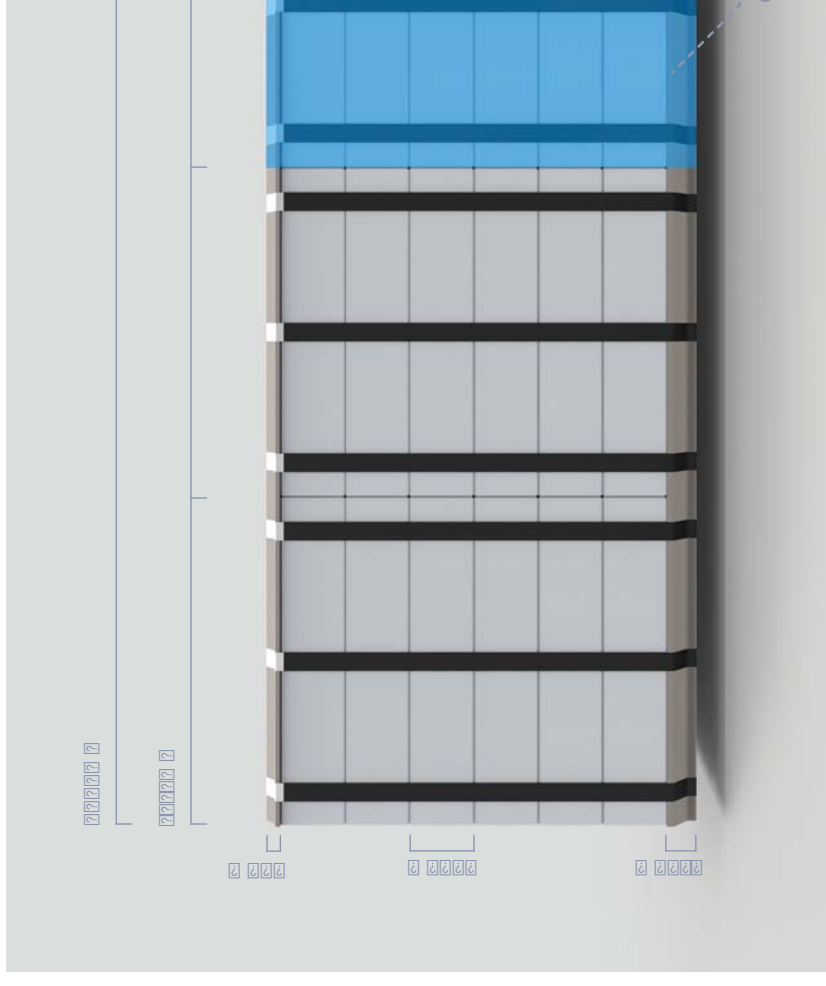
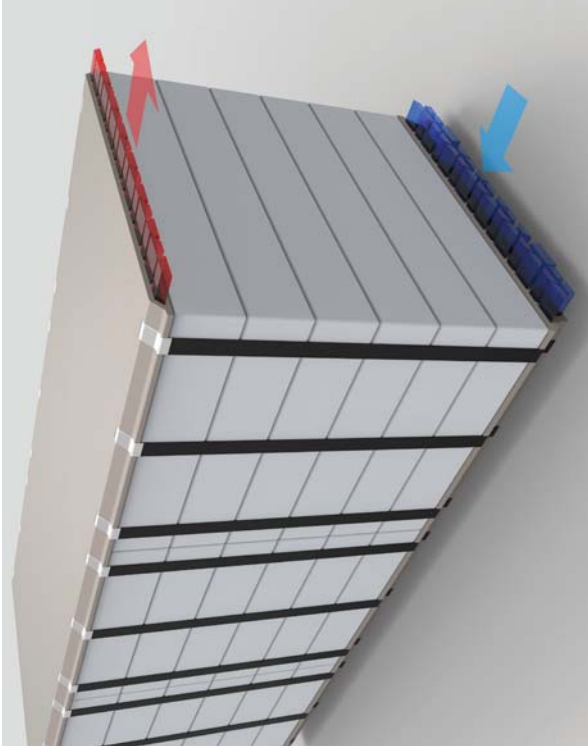


Figure 59. My initial cargo design for a 20ft reefer



The design divides the cargo into capsules which contain the frozen meat product which are loaded prior to being placed on the unique pallet system. This forms one of three modules which comprise a 20ft container. These modules are loaded onto the container floor via a forklift, then the container can be assembled around the cargo. By splitting the cargo into modules and further capsules, they can be more



Warm air is extracted while cold directly into the ventilation system created in my pallet design

I made the following considerations when designing the cargo to fit the unique interior of the container design. I did not wish to include the 'T' slot extrusion which is located on the floor of a standard reefer and provides the contents with ventilation of cold air. Removing the 'T' slot extrusion, allows easier cleaning and improves space efficiency, however requires the cargo system to incorporate its own ventilation system. This ensures an even distribution of cold air into the cargo and an even withdrawal of warm air away from the cargo. Securely fastening the cargo prevents the risk of damage and therefore rejection. The work environment this design is situated in is rugged and the design should take into consideration that all components need to be crush proof as product-anarchy commonly takes place. All these components need to form a closed system, capable of being seamlessly and

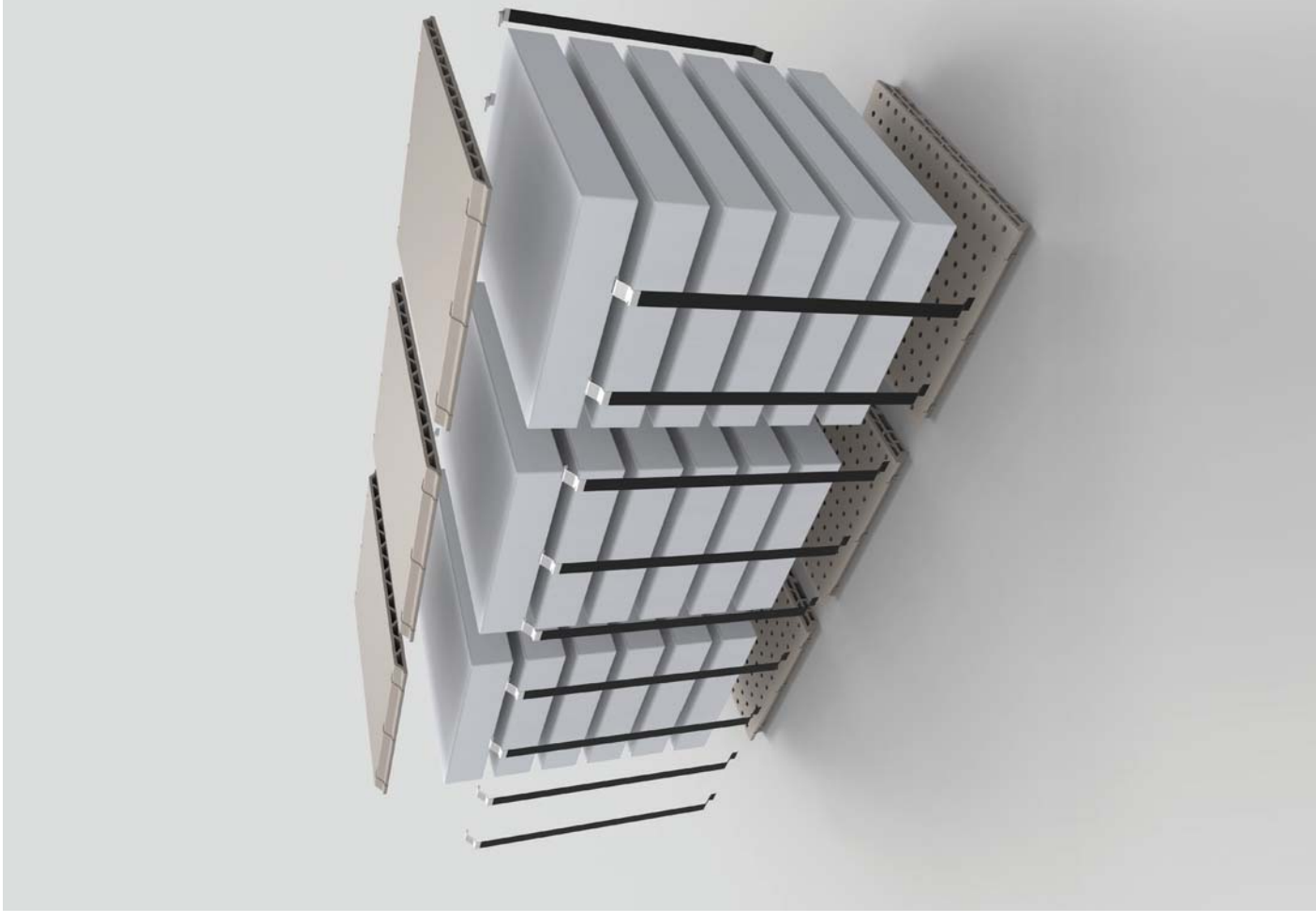
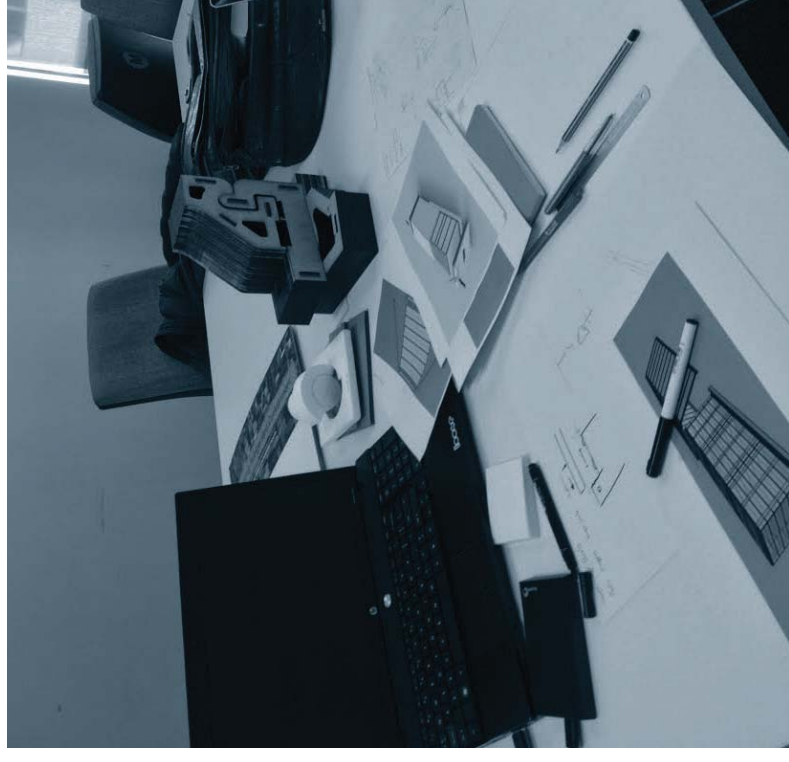


Figure 62. Components divided into these modules. Each with

developed the concept to a point where I could present a visualisation of a panel of critics to identify any pitfalls in the design which would lead to further development. A lack of in-depth consideration of manufacturability was identified as the largest issue. The main focus was the extrusions which formed the floor, wall and roof panels. In the first iteration the extrusion design would be too expensive and difficult to manufacture. Also consideration was needed into how the design and supporting infrastructure would assemble



Figure 63. Printed panels visualised the concept



estian

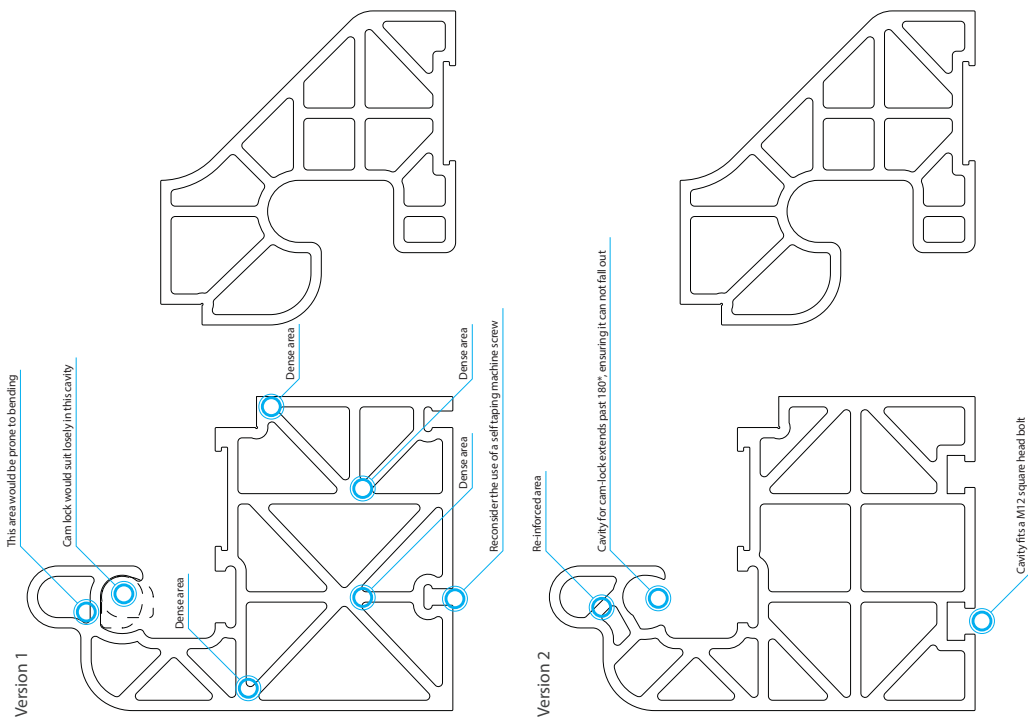


Figure 66. Floor and wall extrusion development

As the concept has progressed I was able to make more informed decisions about material choice. Aluminium is an appropriate material for extrusion as it can be extruded into complex shapes, has a suitable strength to weight ratio and oxidation behaviour. I used an engineering extrusion design guide to inform the methods of manufacture and therefore the limitations of extrusion design (Aluminium Design, 2015).

different cooling rates of various materials were a crucial that there were no internal stresses, especially where the radii met, to ensure consistent and repeatability. After taking into account engineering protocols I was able to inform the extrusions. In fig. 65 and fig. 66 I made of the extrusion design and the limitations were made regarding engineering design.

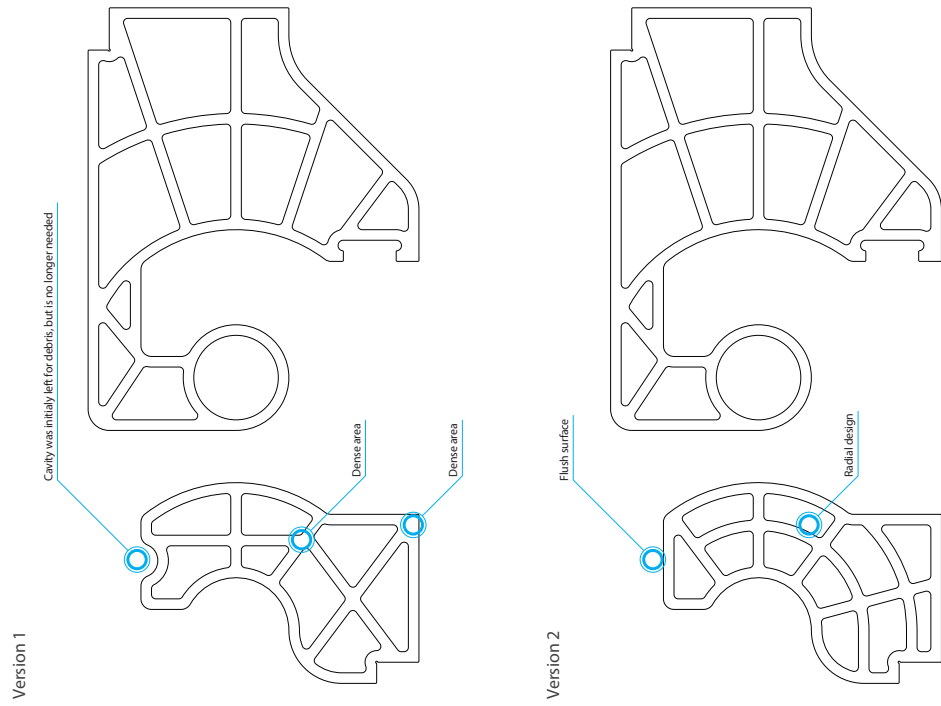


Figure 65. Roof and wall extrusion development

In response to the manufacturing limitations and alterations of the design and assembly process, I made some considerations and alterations to the design.



7. Final laser cut test of the extrusion design



3. Final design being CNC router cut from MDF

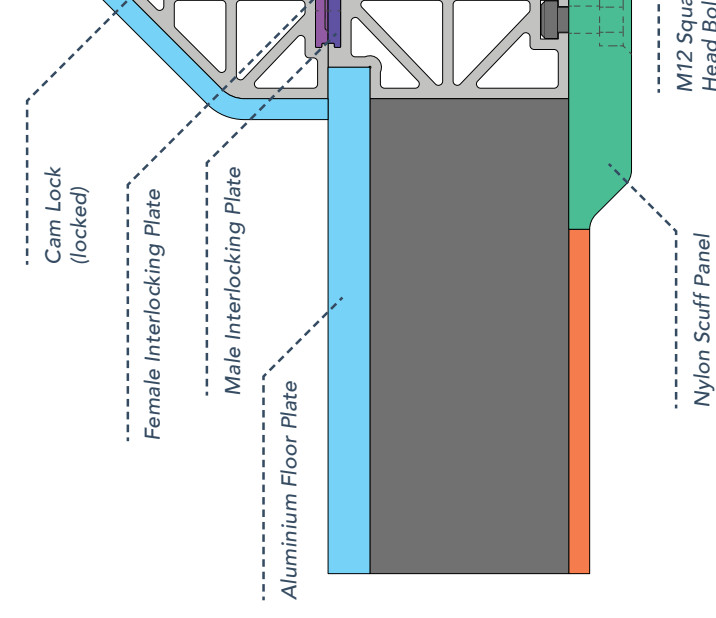
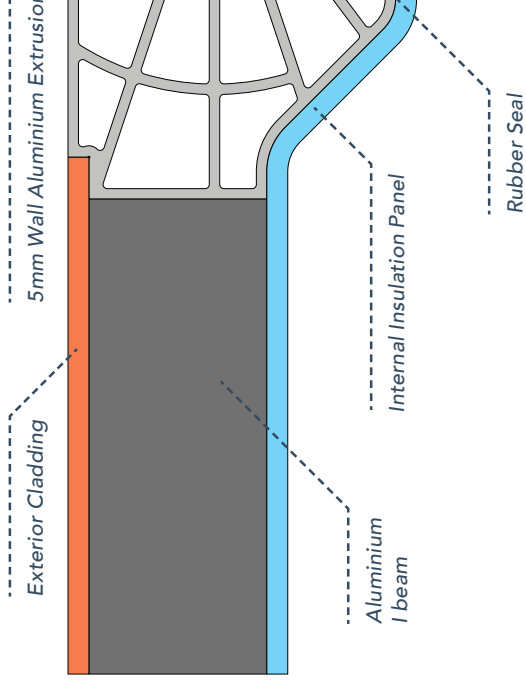
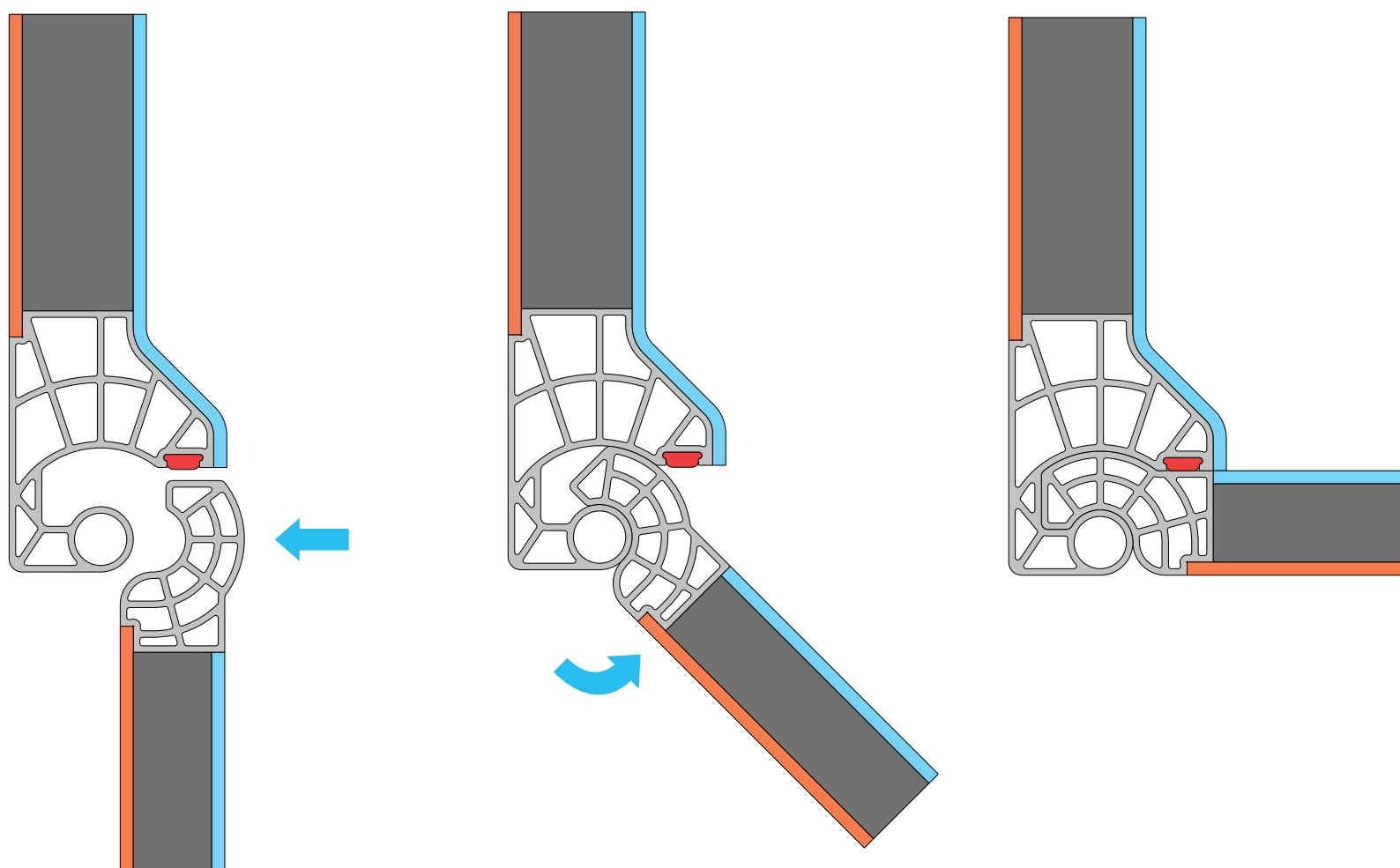
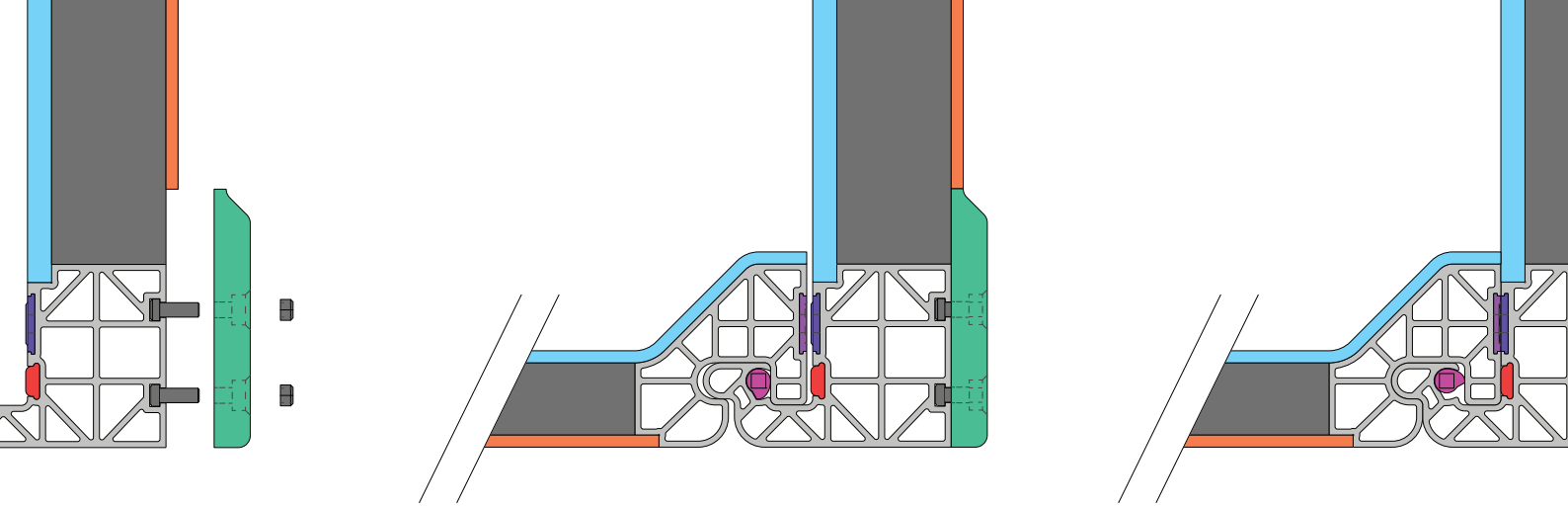


Figure 69. Final design of extrusions and construction



capsules are used to contain

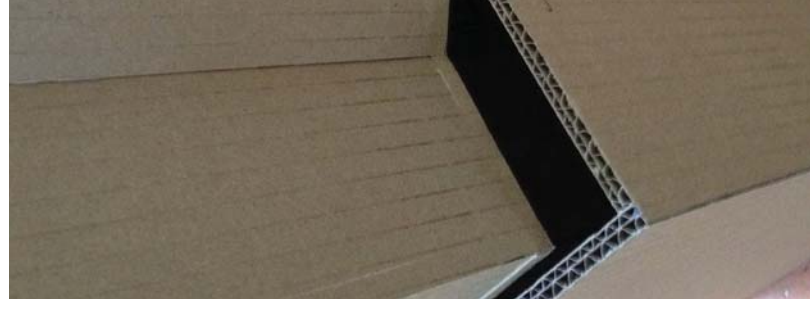
package the export meat product. Currently all primal cut, frozen is exported in cardboard boxes as identified earlier in the prototyping design section.



a reusable packaging system which is far more durable than cardboard cartons and greatly reduces the rate of rejection. This idea is based on the FoodCap system, but it is developed specifically for the international market.

When designing these capsules I explored the stacking and nesting of asymmetrical shapes to reduce the space they occupied when they are empty. An asymmetrical form allowed the design to have two orientations. One allows the capsules to stack on top of each other while the opposite orientation can nest

these capsules makes them the shipping container floor create a safe environment for be easily cleaned when unlike I made full scale cardboard and test the idea of asymmetrical problems and areas for improvement translated into CAD to form design. Capsules are stacked form one module. One module each with a volume of 63.2L



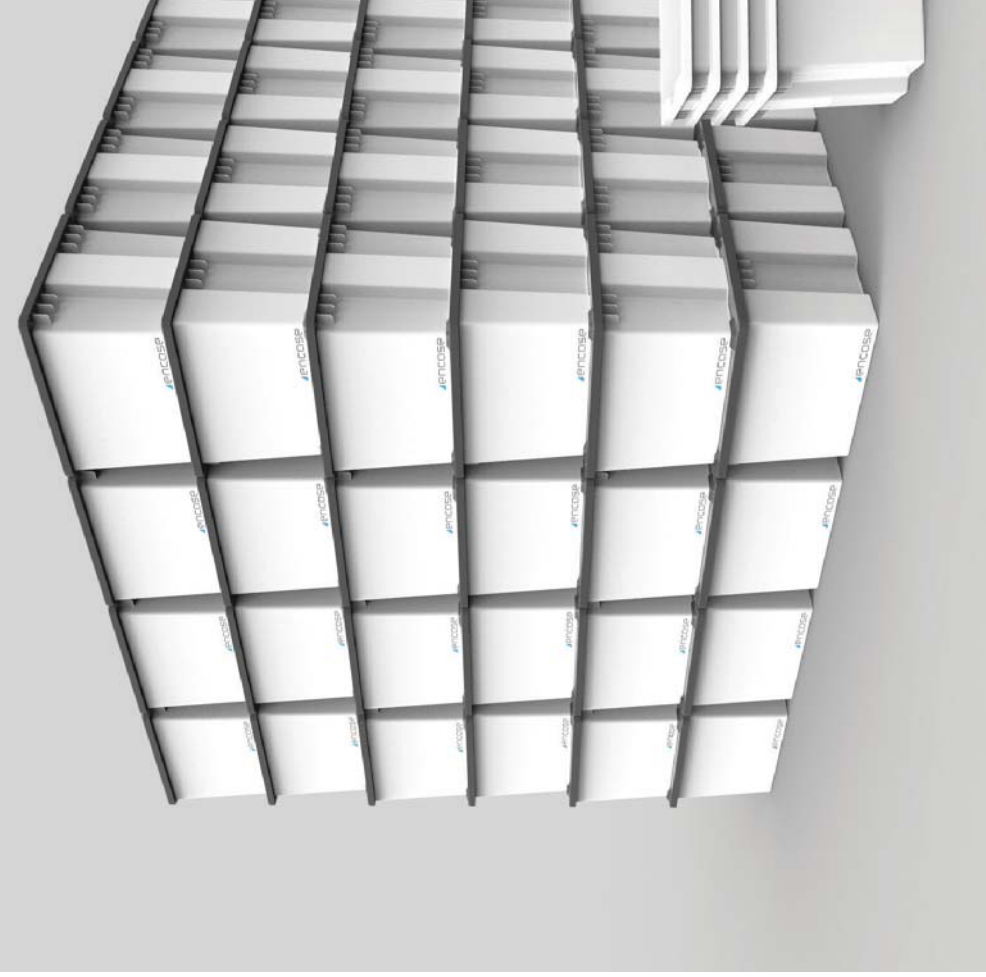


Figure 78. Capsules are stacked in a 4 L x 4 W x 6 H to form one module. One module contains 96 capsules each with a volume of 63.25 L

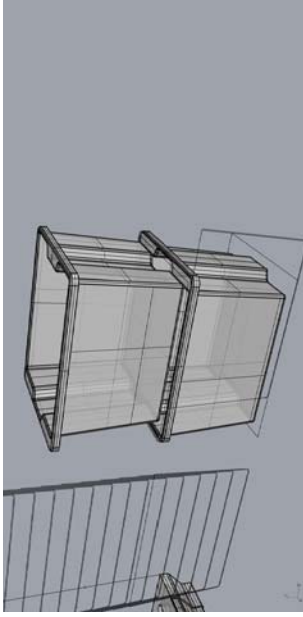
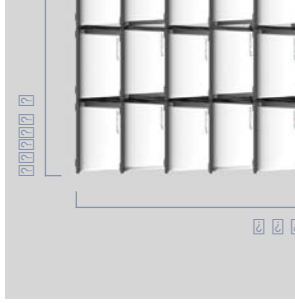
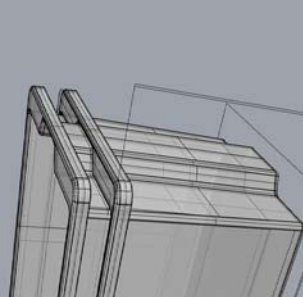


Figure 76. Capsule design stacking in CAD



ing in CAD



with appropriate materials

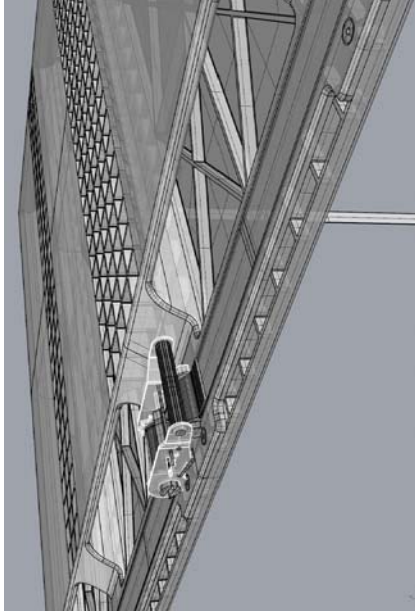


Figure 81. Integrated strap system

The pallet system went through several iterations to ensure manufacturing processes were considered. The internal ventilation cavity would not allow the design to be injection molded in one piece, so both the top and bottom pallet were split into two separate parts. The two-part pallets are bolted together to form a strong, durable pallet which features a ventilation cavity for warm and cold air.

The loaded capsules seat into the pallets by 10mm, eliminating movement and stabilising the entire cargo. An integrated strap system hooks into the pallets, with a ratchet mechanism on top, securing the module firmly.



Figure 84. Module ready to be loaded for export

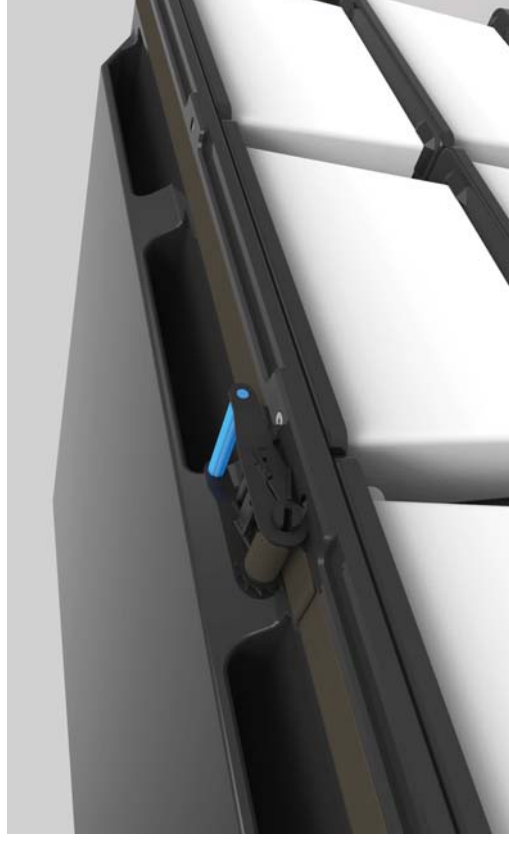


Figure 85. Integrated ventilation ensures even distribution of air around the cargo

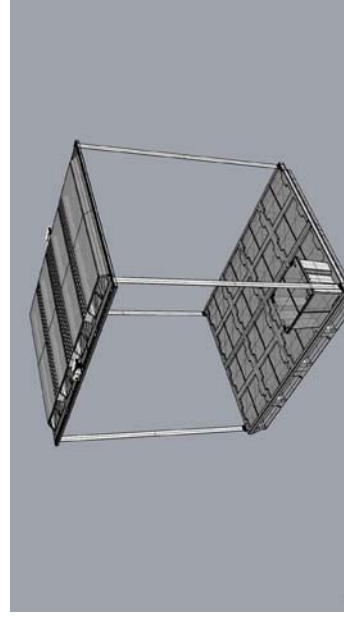


Figure 83. Cargo is stabilised with capsule seated in pallet



Figure 82. Pallet

unique design of this shipping  
tainer requires an infrastructure  
cifically designed to ensure safe  
secure assembly of the container.

The cargo and container assembly infrastructure I have designed occurs within the environment of a New Zealand meat processing plant. It reduces human contact and therefore eliminates injury, improves time efficiency and increases food safety.

The process starts with full capsules being placed onto the pallet by an automated robotic arm. After all 96 capsules are stacked onto the base pallet, the top pallet is strapped down, securing one module. A forklift is used to manoeuvre three modules onto the container floor to complete the loading of cargo.

Assembly of the container of a hydraulic lifting platform Demonstrated in fig. 89 the rises from ground level, rotations 90 degrees to load

The gantry frame is used assembly onto the container can then be maneuvered on jockey wheels and pushed into assembly. Twist locks faster a singular encapsulating ex

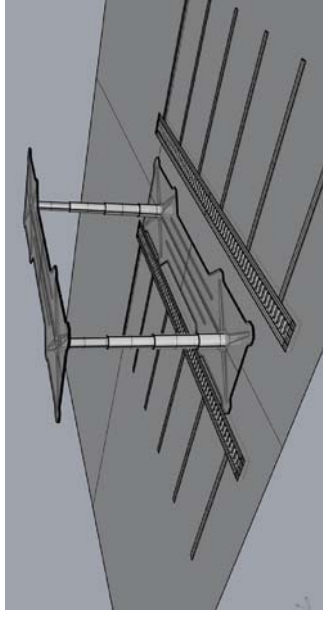
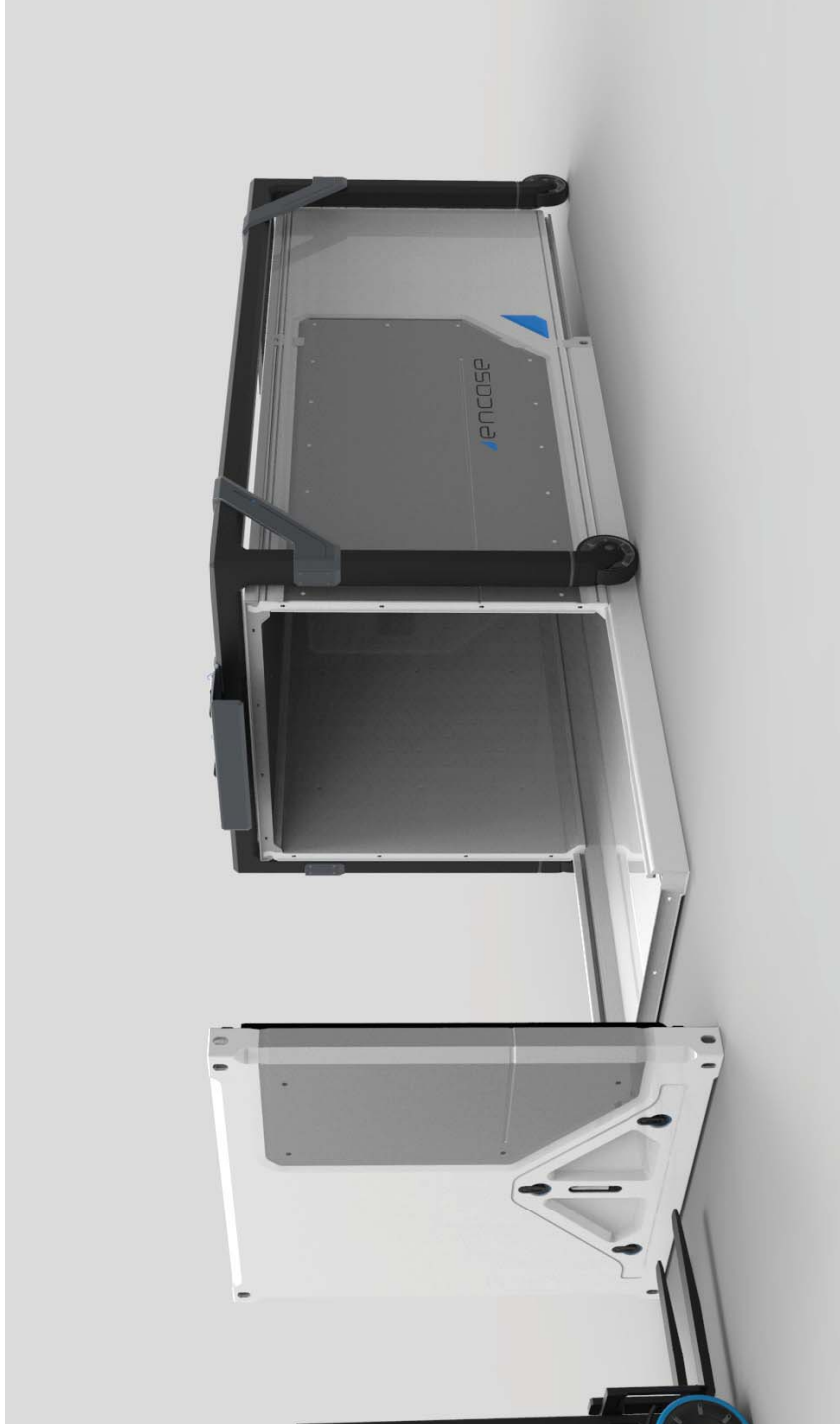
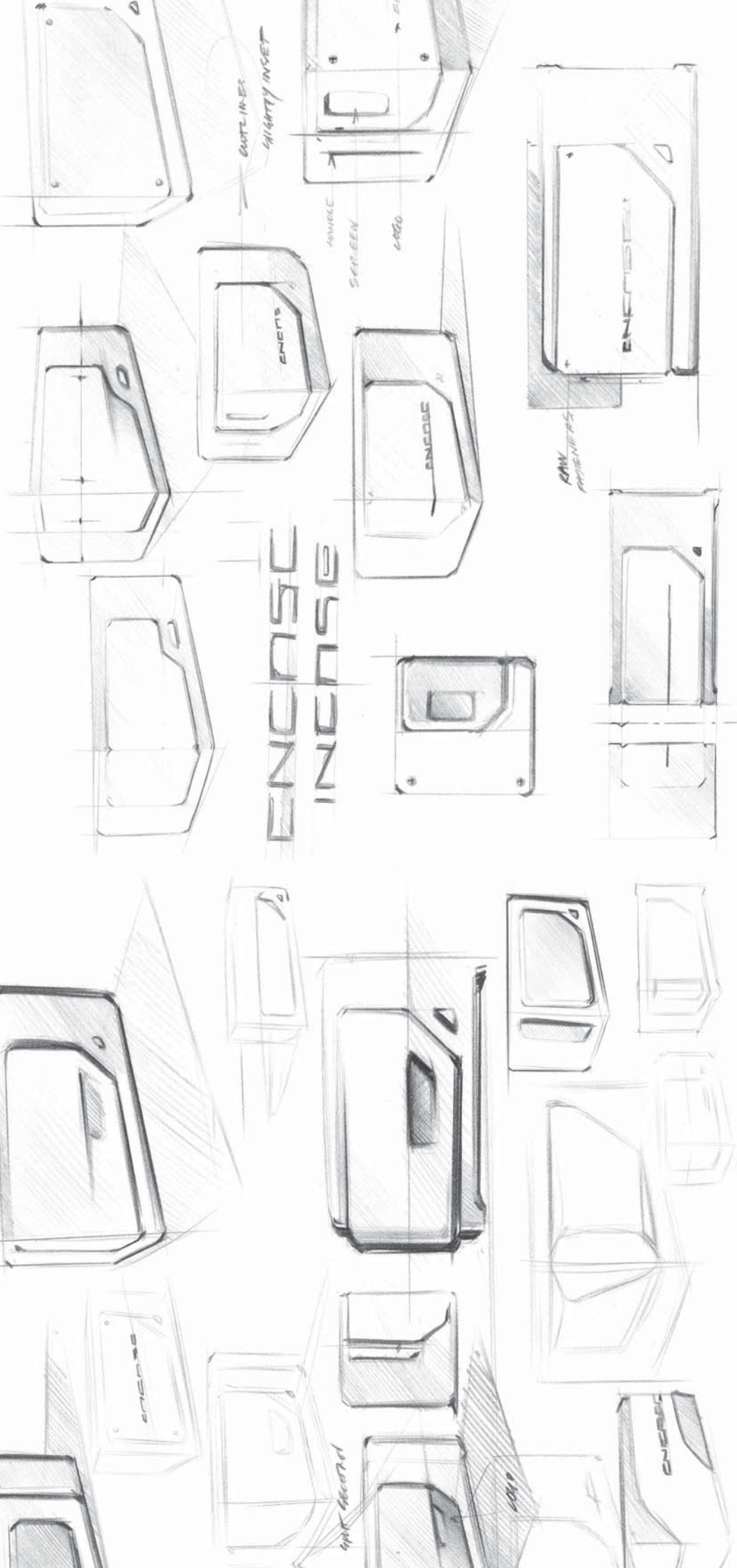


Figure 89: Hydraulic lifting plate





and discussions with Sam McCafferty.

combination of my prior knowledge existing design skills were applied appropriately to develop the aesthetic and visual language of this project.

The shipping industry crosses many forms of transportation from physically harsh marine environments to negligent logistical movements. The visual language needs to reflect a robust and durable design as product-anarchy is common.

The innovation of this project is the rethinking of a system which has been unchanged since its introduction. Current shipping containers have a distinct and recognisable aesthetic, which is essentially a large metal box. My vision for this project was to present a future alternative to the current system, one that challenges the conventional design of a shipping container and communicates two panels wrap around opposite creating a visual enclosure and solidifying the flat-pack tight assembled unit. Second

chamfers and balanced the symmetry to aid in the construction of a unique system.

The main aesthetic concern is the exterior panels of the container used to communicate two panels wrap around opposite creating a visual enclosure and solidifying the flat-pack tight assembled unit. Second



enforces aesthetic design language

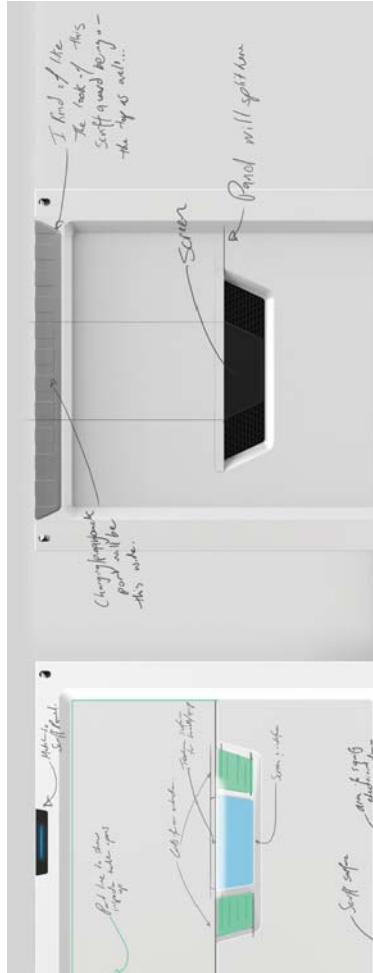


Figure 94. Robust, balanced, considered and appropriate





Figure 97. I explored design language in all aspects of the



Figure 98. Durable, bold and appropriate design language communicated in the infrastructure components



Figure 99. I explored design language of all aspects in my design



Figure 100. I reflected a bold, throughout the design





## ANALYSIS

This Masters project has taken a disciplinary design approach. I offered entirely new perspectives on the role and scope of some New Zealand industrial design thinking beyond refining of status quo practices and responding design objects.

It revisits the motivations and goals of core design practices, by scoping a larger, longer-term outlook. This also addresses the issues of identifying New Zealand's uniqueness in delivery well above other successful global producers with regards to value, quality, and safety of our primary export produce.

For this project I set out to produce a vision of how design could help the future of refrigerated export. This addresses some of the issues that global trade may

solutions within the many a possibilities related to global the start of this project I was step in developing a concept small iterations.

My reasoning for pursuing was the thirst for a challenge of my honours year in India wanting more. This project was for me as a decision

# This project introduced me to scope of existing research, which able to focus my own research

Locating an area among the large scope which matched both my expertise and interest, opened up many research and design challenges, issues and obstacles. Each of these provided an opportunity to develop and refine my approach to creative problem solving and demonstrate mastery of my own enquiry, research and design processes. My aim for the future of this design and knowledge is to contribute to a larger global argument. Looking towards the future of New Zealand's global trade economy we can see how vital export meat products are. With increasing demand, I believe we as a nation should be considering the future of transportation in the export of primary product to meet global demand more efficiently.

I designed a flat-pack refrigerated shipping container with internal cooling modules and its

by improving space efficiency product, eliminating human product safety and quality the beginning of a new way operation of the global trade. This project is a vision for the future. It will start a conversation of transportation systems with shipping. It provides a platform for creative problem solvers and investigate in greater detail transportation and supply chain. This industry can be re-evaluated, improved and re-imagined. This industry is untouched from a design of and I believe with others

NICHOLSON

*I hope this project will start a conversation for developing the efficiency of future transshipping with an ethos of smart shipping through holistic system design analysis.*



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**Inter-model**

Involves the transportation of freight in a shipping container using multiple modes of transportation (rail, ocean and truck) without any handling if the freight itself when changing modes.

**ISO**

International Organisation of Standardisation. In the context of shipping containers refers to a international standard shipping container.

**FTA**

A Free Trade Agreement between New Zealand and China which liberalises and facilitates trade in goods and services, improves the business environment and promotes cooperation between the two countries in a broad range of economic areas.

**MDF**

Medium Density Fibre board

**NZ**

New Zealand

**Primal Cut**

A primal cut is a piece of meat initially separated from the carcass of an animal during butchering.

**TEU**

Twenty-foot equivalent – a unit to describe the cargo capacity of a 20ft inter-modal shipping container. A 40ft container would be referred to as having a cargo capacity of 2 TEU.



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