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Evaluating contestable grants in facilitating NGO-Government collaborative projects to create safer, peaceful communities: A case in Papua New Guinea

A research presented in partial fulfilment of the requirements for the degree of Master

Of

International Development in Development Studies

At

Massey University

Palmerston North, New Zealand

Betty Camilus

2014
Acknowledgement

At times when I felt low and at the point of giving up, I am constantly reminded of the fact that “Because He lives, I can face tomorrow” and complete this journey. All glory and praise to the Almighty God!

This research is dedicated to my family: my beloved husband for his patience, unending support and constant prayers to let me achieve my dream; my three precious children; and to my sisters-in-law, Teckla and Ruth who played mother to my children and kept the household going during my absence. I couldn’t thank you enough. Tampara Masika!

I sincerely thank Dr. Lawrence Kalinoe, the Chairman of the National Coordination Mechanism for the immediate authorisation to conduct research in the law and justice sector and the participants who so willingly and generously gave their time and shared information for this study.

I owe my heartfelt gratitude and thanks to my supervisor Associate Professor Glenn Banks for his patience and understanding, apart from his most valuable input and guidance in completing this research project. Secondly, a special thank you to Professor Regina Scheyvens and Dr Maria Borovnik for keeping me in your thoughts while I was unwell. To the other IDS and PEP staff, you were all wonderful and I thank you.

I also thank NZAID for the scholarship opportunity to study in Aotearoa/New Zealand. I’ve come to embrace the friendly people and the beautiful places, made lifelong friends and learned more than I could imagine. Special thanks to the wonderful International Student Support Team: Sylvia Hooker, Leuaina Vaai-Hatier and Jamie Hooper.

I am also grateful to the Student Learning centre staff for their support throughout my writing journey. Lois Wilkinson and Sunlou Liuvaie, your feedback and advice, and commitment to challenge students to strive for academic excellence were terrific.
Finally, to my colleagues at IDS, the PNG community and other friends, I thank you all for your friendship. To Dora Kuir and Cynthia Yehimen, you have been my core strength and support: “Ateu Oā”.

God bless you all!
Abstract

Monitoring and evaluation is a key feature in contracting relationships between government, donors, private sector, NGOs and the wider civil society in law and justice service provision. However, less effort are placed on evaluating the impacts of NGO-Government collaborative projects funded with contestable grants to create safer, more peaceful communities. This research explores the role of monitoring and evaluation of projects funded with contestable grants focusing on issues and challenges raised by the lack of evaluation and identifies ways in which local communities define a successful collaborative NGO-Government project. The research proposes a potential evaluation pathway as a culturally appropriate monitoring and evaluation tool.
### Acronyms

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>AUSAID</td>
<td>Australian Aid for International Development</td>
</tr>
<tr>
<td>CJLU</td>
<td>Community Justice Liaison Unit</td>
</tr>
<tr>
<td>CS</td>
<td>Correctional Services</td>
</tr>
<tr>
<td>CSO</td>
<td>Civil Society Organisation</td>
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<tr>
<td>DIFID</td>
<td>Department for International Development</td>
</tr>
<tr>
<td>GOA</td>
<td>Government of Australia</td>
</tr>
<tr>
<td>GOPNG</td>
<td>Government of Papua New Guinea</td>
</tr>
<tr>
<td>JAG</td>
<td>Justice Advisory Group</td>
</tr>
<tr>
<td>LJS</td>
<td>Law and Justice Sector</td>
</tr>
<tr>
<td>LJSP</td>
<td>Law and Justice Sector Programme</td>
</tr>
<tr>
<td>MBCSA</td>
<td>Milne Bay Counselling Services Association Inc</td>
</tr>
<tr>
<td>M&amp;E</td>
<td>Monitoring and Evaluation</td>
</tr>
<tr>
<td>MEF</td>
<td>Monitoring and Evaluation Framework</td>
</tr>
<tr>
<td>NGO</td>
<td>Non-Government Organisation</td>
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<tr>
<td>NLJP</td>
<td>National Law and Justice Policy</td>
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<tr>
<td>PMF</td>
<td>Performance Monitoring Framework</td>
</tr>
<tr>
<td>PNG</td>
<td>Papua New Guinea</td>
</tr>
<tr>
<td>RBM</td>
<td>Results-Based Management</td>
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<td>SSF</td>
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