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Evaluating contestable grants in facilitating NGO-Government collaborative projects to create safer, peaceful communities: A case in Papua New Guinea

A research presented in partial fulfilment of the requirements for the degree of Master

Of

International Development in Development Studies

At

Massey University

Palmerston North, New Zealand

Betty Camilus

2014
Acknowledgement

At times when I felt low and at the point of giving up, I am constantly reminded of the fact that “Because He lives, I can face tomorrow” and complete this journey. All glory and praise to the Almighty God!

This research is dedicated to my family: my beloved husband for his patience, unending support and constant prayers to let me achieve my dream; my three precious children; and to my sisters-in-law, Teckla and Ruth who played mother to my children and kept the household going during my absence. I couldn’t thank you enough. Tampara Masika!

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God bless you all!
Abstract

Monitoring and evaluation is a key feature in contracting relationships between government, donors, private sector, NGOs and the wider civil society in law and justice service provision. However, less effort are placed on evaluating the impacts of NGO-Government collaborative projects funded with contestable grants to create safer, more peaceful communities. This research explores the role of monitoring and evaluation of projects funded with contestable grants focusing on issues and challenges raised by the lack of evaluation and identifies ways in which local communities define a successful collaborative NGO-Government project. The research proposes a potential evaluation pathway as a culturally appropriate monitoring and evaluation tool.
**Acronyms**

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>AUSAID</td>
<td>Australian Aid for International Development</td>
</tr>
<tr>
<td>CJLU</td>
<td>Community Justice Liaison Unit</td>
</tr>
<tr>
<td>CS</td>
<td>Correctional Services</td>
</tr>
<tr>
<td>CSO</td>
<td>Civil Society Organisation</td>
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<tr>
<td>DIFID</td>
<td>Department for International Development</td>
</tr>
<tr>
<td>GOA</td>
<td>Government of Australia</td>
</tr>
<tr>
<td>GOPNG</td>
<td>Government of Papua New Guinea</td>
</tr>
<tr>
<td>JAG</td>
<td>Justice Advisory Group</td>
</tr>
<tr>
<td>LJS</td>
<td>Law and Justice Sector</td>
</tr>
<tr>
<td>LJSP</td>
<td>Law and Justice Sector Programme</td>
</tr>
<tr>
<td>MBCSA</td>
<td>Milne Bay Counselling Services Association Inc</td>
</tr>
<tr>
<td>M&amp;E</td>
<td>Monitoring and Evaluation</td>
</tr>
<tr>
<td>MEF</td>
<td>Monitoring and Evaluation Framework</td>
</tr>
<tr>
<td>NGO</td>
<td>Non-Government Organisation</td>
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<td>NLJP</td>
<td>National Law and Justice Policy</td>
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<tr>
<td>PMF</td>
<td>Performance Monitoring Framework</td>
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<tr>
<td>PNG</td>
<td>Papua New Guinea</td>
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<td>RBM</td>
<td>Results-Based Management</td>
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